# Inglewood care centre

2021.04.15 – update to this report.

This document records the pubic information meetings and associated community feedback up to the end of November 2020.

In December 2020, subsequent to the Public Information Meetings and outreach, the project team updated the approach to the long term care to the small household model (12 residents per household) to match with the incoming Vancouver Coastal Health 2020 standards. This significant change necessitated a full redesign of the site, enabling the team to better incorporate many of the suggestions received through community consultation.

*2021.09.23 – update to this report.* 

Baptist Housing sponsored the Harmony Arts Festival and set up an exhibit for the duration from July 30th- to August 8th 2021. Further public input and comments were invited and received. These are appended to this document.

# **SUMMARY REPORT**

**PUBLIC INFORMATION MEETINGS OCTOBER/NOVEMBER 2020** 

PROPOSED REDEVELOPMENT OF INGLEWOOD CARE CENTRE 725 INGLEWOOD AVENUE (AT TAYLOR WAY)
WEST VANCOUVER

PREPARED BY:
Baptist Housing | December 2020

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## Purpose 1.0



This report provides a record of three Public Information Meetings organized by Baptist Housing to inform the community and answer questions about the proposed redevelopment of the Inglewood Care Centre at 725 Inglewood Avenue in West Vancouver. All public feedback and inquiries generated during this public consultation period have been included in this report.

#### PUBLIC INFORMATION MEETING #1: OPEN HOUSE FORMAT

**Tuesday, October 6, 2020** - Two sessions: 3:00 to 4:30 P.M. and 5:30 to 7:00 P.M. Har El, the North Shore Centre for Jewish Life, 1305 Taylor Way, West Vancouver

### PUBLIC INFORMATION MEETING #2: INTERACTIVE WEBCAST (VIRTUAL MEETING) FORMAT

Thursday, October 29, 2020 - One virtual session 7:00 to 8:00 P.M.

Online access was made available to the public at **www.baptisthousing.org**, where a video record of the session remains posted.

#### PUBLIC INFORMATION MEETING #3: OPEN HOUSE FORMAT

**Thursday, November 5, 2020** - Two sessions: 3:00 P.M. to 4:30 P.M. and 5:30 to 7:00 P.M. Har El, the North Shore Centre for Jewish Life, 1305 Taylor Way, West Vancouver

This report includes:

- A summary of the three sessions.
- An analysis of comments provided through the open house and virtual sessions, from an online survey, and from direct emails (see Appendix 9). All input collected is being taken into account to inform the direction of the proposal.
- Information provided by the Baptist Housing team in response to key topics of interest expressed through this process.



# Background 2.0

Baptist Housing acquired Inglewood Care Centre in February 2020 to replace its aging long-term care building with a new modern residence for its 230 existing residents, and because there is untapped potential on the site to add other affordable housing and care options for the benefit of West Vancouver seniors and their families. The District of West Vancouver's Economic Development Plan forecasts the demand for seniors housing in West Vancouver will increase by 70 per cent between 2011 and 2041. There is also an expanding need for complex health and long-term care.

The current residences which were built starting in 1963 are now reaching the end of their life and must be replaced. Replacing these is Phase One of the project.

Upon completion of Phase One, an expanded number of residences offering varying levels of assisted care for seniors will be built in Phase Two, creating a welcoming place for friends and family to maintain social connections and links to the community. In all, the proposed plan would provide the opportunity for almost 600 seniors and approximately 100 workers to eventually live on site and stay in their community.

The overall development plan offers a "Continuum of Care" concept that enables seniors to age within the same community even as their housing needs change. They can stay close to friends, family and familiar supports. Spouses can remain close to each other in the same community, even if their individual levels of needed care start to differ.

The District of West Vancouver's Official Community Plan encourages institutional and residential multifamily uses in the Taylor Way corridor, making this site uniquely suited to combining seniors' health care and housing.

#### **PHASE ONE**

A new long-term care facility will be developed in partnership with Vancouver Coastal Health Authority. 230 new long-term care suites will replace the existing ones at Inglewood. They will be accessible to all, regardless of income, through Vancouver Coastal Health's Long-Term Care program. 23 additional suites will be offered as private pay rooms with direct access for the community around Inglewood.

#### **PHASE TWO**

This phase immediately follows the construction of the long-term care residence and will include three more buildings that will include additional long-term care as well as assisted living and memory care, independent living/life lease, and affordable housing options. These will include approximately 400 units of which there will be 50 affordable suites for seniors and more than 100 affordable rental suites for people who work at Inglewood or elsewhere in West Vancouver. These suites will be subsidized by BC Housing.



As directed by the District of West Vancouver's policy on public information meetings:

- A mailer with details about all three public information meetings planned by Baptist Housing was distributed by mail-drop in a designated area around the development.
- A half-page advertisement was published on three occasions in the North Shore News prior to the meetings.
- The meetings were also made public in three North Shore News articles, and once in the North Shore Daily Post after the September 14<sup>th</sup> approval by West Vancouver Council to allow the project go to public consultation.

MAILER	A mailer with details about all three public information meetings planned by Baptist Housing was distributed by mail-drop in a designated area around the development. (See Appendix 1)
ADVERTISING	Half-page full colour ads regarding the Public Information Meetings ran in the North Shore News on September 23 & 30, and October 28, 2020. (See Appendix 2)
ONLINE	All of the Public Information Sessions were listed on the Baptist Housing website under the "Inglewood Redevelopment" section.  The Public Information Sessions were listed in four news articles published September 16 and 29, and October 5 and 21 in the online edition of the North Shore News; plus a September 16 article published online in North Shore Daily Post. (See Appendix 3)



INGLEWOOD | INTERIM REPORT

# Public Information Meetings – Open House Format | 4.0

# Attendance PIM 1 • Tuesday, October 6 Session one: 3:00 P.M. to 4:30 P.M. 23 Session two: 5:30 P.M. to 7:00 P.M. 15 Attendance PIM 2 • Thursday, November 5 Session one: 3:00 P.M. to 4:30 P.M. 13 Session two: 5:30 P.M. to 7:00 P.M. 0

#### **EVENT OVERVIEW**

- Respecting COVID-19 safety protocols spelled out by health authorities, one of the doors to venue was designated entrance only, while a second door was exclusively for guests to exit.
- Two sessions were held: the first from 3:00 P.M. to 4:30 P.M. and the second from 5:30 P.M. to 7:00 P.M.
- On the sidewalks approaching the entrance, "2 metre separation" dots, and bars to designate the start of the line up, were placed with adhesive on the sidewalks.
- All staff onsite wore masks, and all guests were required to wear a mask or face covering.
- Guests arriving were given a temperature check with a handheld device before entering the venue.
- Hand sanitizer was available at the entrance and other locations inside the venue throughout the event.
- On entering, guests registered with two team members at a counter inside the door. The staff was distanced two metres from the guests across from them.
- Guests provided personal information for the purpose of contact tracing before being admitted to the venue's main room, where handouts were available (see Appendix 4) and information boards (see Appendix 5) were placed. The room had one entrance in, and an exit at the other end.
- Pipe and drape were used to separate the room into three distinct areas, and arrows were placed on the floor with adhesive to define the traffic flow direction to minimize contact between guests.
- "2 metre separation" dots were placed in front of each board to prevent people from gathering too closely.

- Development team members were on hand throughout the event to answer questions and describe the redevelopment in detail:
  - Baptist Housing
  - Howard Johnson
  - Marc Kinna
  - Dayle Krahn
  - Deanna Bogart
  - ZGF Architects
  - Patrick Cotter (lead architect)
  - Andrew Thomson
  - Megan Chalmers
  - Neal Mackie
- Upon completion of the tour of boards, guests exited the main room to a lounge which featured a physical model of the development, to provide a contextual understanding of the project in relation to its environment.
- Guests were invited to fill out a feedback survey at one of four iPad stations which were set up physically distanced apart. The iPads provided a direct connection to the same online survey currently available on the Baptist Housing website.
- Those who preferred a written submission were offered the opportunity to enter their comments on a paper version of the survey.
- Used pens were collected for disposal and all surfaces including the iPads were cleaned after use by each quest.



# Public Information Meetings – Virtual Format | 4.1

- Baptist Housing produced a virtual Public Information Meeting on Thursday, October 29, 2020 to complement the Open House style meetings and reach members of the public who may find it difficult to attend a meeting in-person.
- The one-hour program began with a presentation by representatives of Baptist Housing and ZGF Architects, and was followed by a live, public Q/A period lasting approximately 45 minutes.
- Members of the public who logged in were able to view the custom webcast, and ask questions in real-time via text.

A recording of the presentation may be viewed at <a href="https://www.youtube.com/watch?v=U1r7aRG2i9s&feature=emb\_logo">https://www.youtube.com/watch?v=U1r7aRG2i9s&feature=emb\_logo</a>





# Summary of Comments Received | 5.0

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Home / About us / Inglewood Red		Inglewood - Revita	llization of Inglew	ood Care Centre				
About us	Proces  The District	1. Do you live, work, ov	wn a business or hav	ve family living in We	st Vancouver?			
News & Events	the propose	YES		□ NO				
Donate	This consul	If no, please let us	s know in which City y	ou live in				
Volunteer	You may als baptisthous							
Spiritual Care	Input collec	Do you have a family there in future?	y member or friend li		are Centre at prese	nt, or do you hope to	nave someone you kno	w live
> Inglewood Redevelopment	West Vanco Baptist Hou residential	YES  If yes, what is your relation	ionship with this perso	NO no				
Strong Partnerships	Timeline							
Our Plan	Septen	3. Do you live on the st	treets immediately s		d?			
Design	consult  Octobe	YES		NO				
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		If you would like more in www.baptisthousing.org			project, or have add	ditional questions, pleas	e visit our website at	
					Done >>			

#### **ONLINE**

An online survey hosted on the Baptist Housing website went live for public comments starting with the first Public Information Meeting on October 6, 2020, and closed Tuesday, November 17, 2020.

The survey contained five "yes/no" questions and provided space for individuals to write comments. Some of the comments were entered directly via the iPads provided at the two open house meetings, while the balance of the comments received came from members of the public who logged in independently. A total of **34 online responses were entered.** (Comments received have been collated in Appendix 6.).

#### **WRITTEN FORM FEEDBACK**

In-person attendees at the open house format meetings were also offered the option of handwriting their comments for the same survey on a pre-printed form. **Eight attendees provided handwritten comments.** (Scans of these forms are in Appendix 7.)

In addition to the survey's five yes/no questions, respondents also had an opportunity to provide comments.

#### **Total survey submissions received: 42**

- 34 online submissions
- 8 paper forms submitted



# Summary of Comments Received | 5.0

#### **ANALYSIS - SURVEY QUESTIONS AND RESPONSES**

Question 1: Do you live, work, own a business or have family living in West Vancouver? (If no, where?)

	Answered Yes – 83%	Answered No – 14%
Online	27	6
Printed form	8	0
*1 respondent did not answer this question		(largely fr. North Vanc.)

**Question 2**: Do you have a family member or friend living in Inglewood Care Centre at present, or do you hope to have someone you know live there in future?

	Answered Yes – 26%	Answered No – 74%
Online	10	24
Printed form	1	7
27///	spouse = 4	
	friend/neighbour = 4	
	mother = 1	
	did not say = 2	
	friend/neighbour = 4 mother = 1	

**Question 3:** Do you live on the streets immediately surrounding Inglewood?

	Answered Yes – 52%	Answered No – 48%
Online	17	17
Printed form	5	3

**Question 4:** Do you agree that the long-term care residence at Inglewood must be replaced with new facilities?

	Answered Yes – 62%	Answered No – 33%
Online	25	8
Printed form	1	6
*2 respondents did not answer this question	77/// 1988	756

Question 5: Do you support the idea of redeveloping Inglewood to create more affordable housing and

	Answered Yes – 59%	Answered No – 36%
Online	21	13
Printed form	4	2

<sup>\*2</sup> respondents did not answer this question

care residences for seniors in West Vancouver?

- A summary of written comments received through the online survey are included in Appendix 6.
- Scans of the handwritten forms received, including their additional comments, are included in Appendix 7.

#### **REAL-TIME QUESTIONS FROM VIRTUAL PUBLIC INFORMATION MEETING**

- 24 separate public logins to the streaming program were registered
- 66 text communications to relay questions and comments were received from them
- The list of questions submitted during the webcast is included in Appendix 8.



# Addressing Key Topics of Interest | 6.0

The public comments received via the online survey, from the written forms from open houses and received live during the virtual public information meeting concentrated largely on a handful of key topics.

The main issues are listed below along with information from Baptist Housing addressing these concerns.

#### **DESIGN AND DENSITY**

Questions about height, density and impact on the local neighbourhood.

- The goal is to be as sympathetic to the local neighbourhood as possible while providing the appropriate density and potential of this property for affordable housing.
- Two 10 storey buildings are located along Taylor Way, while the six-storey Long-Term Care building is sunken below Burley Drive on the west side. The seven-storey Assisted Living Building is set back from Burley Drive by more than 40m (130').
- The team has been working to reduce overall heights from previous iterations, including relocating one full storey from the Long-Term Care building to the Assisted Living Building.
- The two buildings on Taylor Way have increased the area of their floorplates to reduce the overall height by one storey each (from 11 to 10 storeys)
- The preliminary shadow studies indicate there will be minimal shadows cast on to the adjacent properties on Burley Drive.
- Heights:
  - Long-Term Care 6 storeys above grade: height 22.7m
  - Assisted Living 7 storeys (Burley Drive side), 8 storeys to (downslope courtyard side):
     height 24.5m
  - Affordable Housing 10 storeys: 32.9m (top of parapet)
  - Independent Living/Life Lease 10 storeys: 34.3m (top of parapet)
- The development proposes a mix of 350 new homes; about one-third of these new residences will provide a range of work force housing.

#### PHASE 1

- Building 1 Long Term Care Building (B3 care occupancy)
- 253 Long Term Care beds (230 existing beds funded by VCH)

#### PHASE 2

- Building 2: Assisted Living/ Memory Care/ Long Term Care (B3 care occupancy)
- 48 Long Term Care beds
- 34 Memory Care units
- 22 Assisted Living units
- Building 3: Affordable Rental Housing (Residential occupancy):
- 107 affordable rental work force homes (studios, 1 Bed & 2 Bed)
- 48 affordable seniors' rental homes
- Building 4: Independent Living/ Life Lease:
- 120 life lease suites
- 75 Independent living suites (rental)



# Addressing Key Topics of Interest | 6.0

#### TRAFFIC AND NOISE

Questions about the potential impact on local traffic, especially Burley Drive, from service vehicles and the increased number of people

A traffic impact assessment is underway with the District and Ministry of Transportation and Infrastructure to assess traffic impact and explore ways to best mitigate impacts to the local area.

- Traffic calming on Burley Drive and Inglewood Avenue is under consideration with the District.
- The campus is a not a significant traffic generator with the preliminary analysis anticipating an increase of fewer than two cars per minute during the day time peak periods (staff shift change from morning to afternoon generates an estimated 115 additional peak hour trips).
- The approach is to have three entrances/exits from the site to help minimize impact on local traffic patterns:
- Inglewood Access 46% of trips
- Burley Access 31% of trips (passenger vehicle only)
- Taylor way Access 23% trips. A right-in and a right-out only access onto Taylor Way is proposed for the current access to Har El and to the fire lane at the north edge of the site.
- A median prevents any left turns in or out of the site at this location.
- It is proposed that trucks will access the site primarily from the right-in off Taylor Way, head underground, and then exit the site directly on to Inglewood Avenue, thus avoiding Burley Drive altogether.
- There will be on-site minibuses to shuttle residents to activities across the district.
- There will be planting buffers along Inglewood and Burley Drive to reduce noise.
- The buildings themselves will act as an even more effective buffer from noise emanating from Taylor Way.

#### **VIEWS**

What will you do to protect views?

- We've taken great care in designing the new Inglewood. We want to be a good neighbour.
- First off, the project is partially embedded right into the slope of the site, which means some parts of the structure will be below the level visible from nearby homes. This helps to reduce visual impact. We've also reduced overall height from earlier designs based on the feedback and input of Council and staff earlier in the process.
- Burley Drive residences at grade are approximately level with the second and third floors of the six-storey Long Term Care (LTC) building.
- Level 1 of LTC is at 74 metres elevation [3-6m below the road level on Burley Drive].
- Therefore, the six-storey LTC building on Burley Drive will appear as a three-to four storey building. The setback is 10m (30') from the edge of the Inglewood property and a further 7m (23') from the edge of the road.
- The road on Inglewood Ave ranges from 68 metres elevation at Taylor Way to 80 metres (geodetic level above sea level) at Burley Drive.



# Addressing Key Topics of Interest | 6.0

#### **CONSTRUCTION PERIOD**

Questions about what several years of planned construction activity will mean to existing LTC residents and surrounding neighbours.

- If we are successful in completing the rezoning and development permit process with the District
  of West Vancouver within twelve months, we anticipate starting construction in early 2022, with
  about three years of construction after that to build the replacement long term centre residence.
   Once complete, the current residents of Inglewood will move into the new building.
- With the completion of Phase One, the second phase will include demolition of the current longterm care residence followed by continuous construction of the other buildings in a sequential manner on a timeline that will be confirmed as the project proceeds.
- The project team is exploring ways to mitigate impact on the neighbourhood such as prefabrication to expedite construction and minimize on site construction.
- Phase Two construction noise will be somewhat buffered by the Phase One building.
- Site traffic for construction vehicles and equipment will be carefully managed. Taylor Way access would allow early construction during Phase 2 of the roadway to help mitigate traffic at the Inglewood/Burley intersection.
- We are investigating options for off-site crew parking with shuttle bus to reduce traffic impact on the neighbourhood during construction.

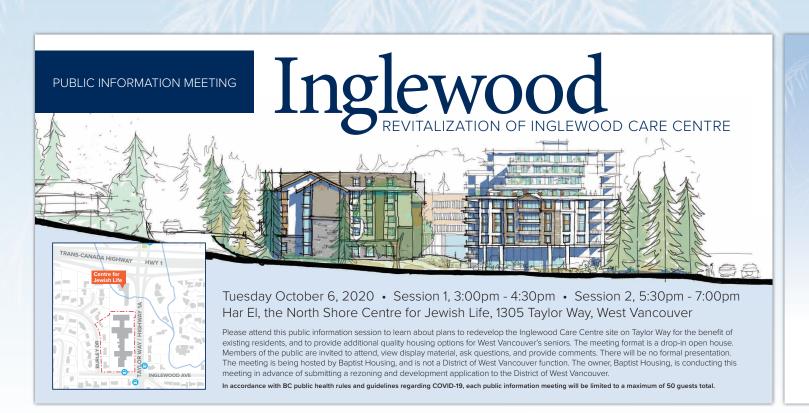
#### **ENVIRONMENTAL STEWARDSHIP**

Questions about meeting environmental standards including reducing GHG emissions as close to zero as possible.

- All projects are in early phases of design and energy performance is being considered at each step of the design process for architectural, mechanical and electrical systems.
- The Affordable Housing and Independent Living/Life Lease buildings will meet Step 4 target as mandated by the district and per BC Housing guidelines.
- The care occupancy buildings will meet the minimum energy requirements of Step 1.
  - these buildings will improve baseline energy performance through enhanced exterior envelope performance
  - the design team is investigating potential for a Step 4 equivalent envelope
  - Each building will also be optimized to meet ventilation requirements based on occupancy.
- We will landscape the site so that it blends in with its West Vancouver neighbourhood without large barriers or fences. We are also committed to the design priority to create a natural calming environment for residents to relax, exercise and enjoy fresh air.



#### MAILOUT TO NEIGHBOURS ADVISING OF PUBLIC INFORMATION MEETINGS





Inglewood Care Centre at Taylor Way and Inglewood Avenue was built in 1963, and currently provides 230 Long Term Care beds funded by Vancouver Coastal Health. Inglewood's building remains in operation to this day but is nearing the end of its operational life.



The first phase of Inglewood's redevelopment will see an commitment to invest in seniors entirely new Long-Term Care Centre (LTC) built to replace care and housing in West Vancouver. Baptist Housing is the existing building. Current an experienced and reputable residents will remain living in non-profit seniors housing their present homes until the provider with 21 residences new adjacent residence is around B.C. and a mission to complete. create environments that enable the holistic wellness of residents, team members, visitors, and

Inglewood PROVIDING A NEW CONTINUUM OF CARE

In future phases, additions will widen the available variety of options for care and suites to include Independent Living, Assisted Living, and Affordable Housing including on-site residences for staff.

The Province of BC and Vancouver Coastal Health Authority are supportive of this redevelopment.

OUR NEXT PUBLIC INFORMATION

Thursday, November 5, Session 1: 3:00pm – 4:30pm Session 2: 5:30pm – 7:00pm lar El, the North Shore Centre for ewish Life, 1305 Taylor Way, West

OR, JOIN OUR VIRTUAL PUBLIC INFORMATION MEETING:

Thursday, October 29 Details will be posted online closer to rent at: www.baptisthousing.org/ nglewoodredevelopment

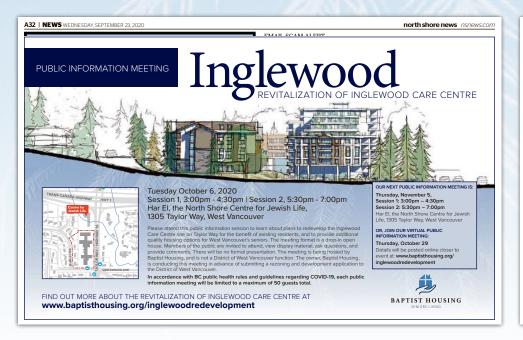


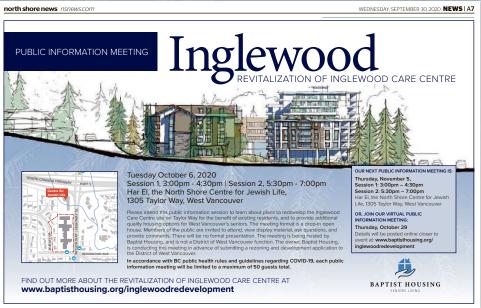
FIND OUT MORE ABOUT THE REVITALIZATION OF INGLEWOOD CARE CENTRE AT

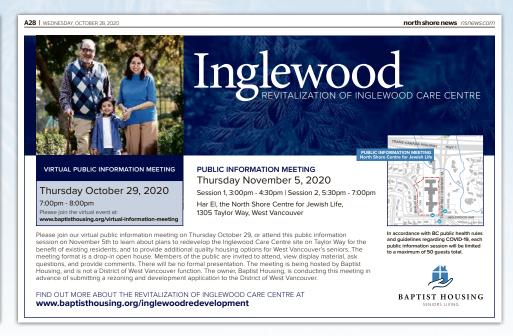
community members.

www.baptisthousing.org/inglewoodredevelopment

#### PRINT ADVERTISEMENTS FOR PUBLIC INFORMATION MEETINGS









#### **ADVANCE MEDIA COVERAGE**

north shore news nsnews.com

#### 699-unit West Van development moves to public consultation constructing the other buildings, along with

Howard Johnson told council.

to find a way to pay for it," Coun. Craig

Cameron said. "It will fly as one piece or not

MARTHA PERKINS

It will take at least four years to build a replacement for the Inglewood Care Centre, but the first step was taken on Monday night.

The District of West Vancouver council

voted unanimously in favour of allowing public consultation to begin on an ambitious proposal by Baptist Housing. The vote means that the 699-unit, \$400-million project can move into the next phase before the Taylor Way corridor local area plan is finalized as part of the official community

to the wider community.

"If this doesn't qualify to go in front of LAP I can't think of a project that would," said Mayor Mary-Ann Booth, noting that municipal guidelines say considerations can be made if the project contributes to rental, non-market or supportive housing. "This is all community benefit." COVID-19 has sadly illustrated how

be, especially if they have to share a room, which some residents of the Inglewood Care Centre do. This proposal replaces the 230bed facility that has reached the end of its life. It also creates three new buildings that provide a mix of public/private-pay options BC Housing is underwriting the costs of

that allow people to stay in West Vancouver as they age in place, including people who cannot afford the more expensive options

for staff that, should not all suites be spoken

for staff that, should not all suites be spoken for, will be made available to other people who work in West Vancouver and need an affordable housing option.

The phased proposal also includes 69 new long-term private care units, 50 new private-pay assisted living units, 50 new seniors independent living suites, 70 new seniors independent living suites, 72 new seniors independent living suites, 125 new seniors lifel-gases suites and the possibility or seniors life-lease suites, and the possibility of forced to leave to find care facilities, forcing

ered as a whole to be considered at all. In order to offer units at affordable and, in some cases, subsidized rates, Baptist Housing will need the income from suites with higher rates. However, Johnson said, as a non-profit

vulnerable residents of senior facilities can be the new owner of Inglewood Care and and Inglewood Drive. (Baptist Housing provided \$14.5 million from its own revenues.)

the Canadian Housing and Mortgage Corp.
"In my over 30 years, I've not seen any significant investment like this from the province," Baptist Housing president and CEO

The proposal includes 105 rental suites

not recognize family. "The isolation and stress hastened her corporation that is the sole owner and over- death," he said, "We need to do better. We

seer of the project, any extra monies it earns will be used to help lower-income residents.

BC Housing chose Baptist Housing to Councillors said that the community will have concerns which will have to be provided it with \$114 million to buy the 57-year-old building as well as three adjacent lots on the northwest corner of Taylor Way loss of trees.

"We'll be here for a very long time as a neighbour and we want to be a good neighbour," Johnson said of the efforts that will be Journalism Initiative.

"Today is just a beginning of that consul-tation. ... This is a framework," said Michael Flanigan, BC Housing's vice-president of development and asset strategies. Flanigan said it's important that the development's "It's not good enough to rely on hopes and prayers that someone will come down and build a new care facility without having process and rationale are completely trans-parent to the community. As decisions are made, he said, the final results might not

be what everyone wants but every effort is

being made to ensure it's the best project possible. as all."

Several councillors said that if the project doesn't go ahead, elderly residents would be application; all spoke in favour. During the vote to approve moving to the next phase, Coun. Peter Lambur asked for an amend-Plan review.
Council had said that until the review development plans unless they are of benefit meeting that the project has to be considered.

A considered in the project has to be considered by the project has the project has to be considered by the project has the project h said his 95-year-old grandmother went from his amendment so the vote was on the entire being a vibrant, engaged person who, when confined to her room without visitors, could project moving ahead. All councillors voted in favour.

Baptist Housing will host public information meetings on Tues., Oct. 6 and Thurs., Nov. 5 next door at Har El. The North Shore Centre for Jewish Life, at 1305 Taylor Way. A virtual public information meeting is also being organized for Thursday, Oct. 29. Details for each session will also be available at bap tisthousing.org/inglewoodredevelopment.

Indigenous and civic affairs reporter. This reporting beat is made possible by the Local

Lessons from a pandemic: how to design a seniors home that's safe and love-filled

Individual bedrooms. Separate elevators for staff and visitors. Clusters of suites. More staff common rooms Baptist Housing is adapting design of Inglewood Care Centre to help prevent the spread of viruses



Baptist Housing is working on it. The coronavirus pandemic has unexpectedly provided new insights into how nur should be designed to help control the spread of any type of liness. The timing is especially beneficial as Baptist H works on its planf or the first place of the inglewood Care Center redevelopment.

Coastal Health, Baptist Housing came up with plan to subsidize the construction of a replacement care home by creating a community of housing on the site. The total of 699 proposed units also includes private-pay units, life leases and rental apartments for staff.



lohnson, Baptist Housing CEO and president, and Marc Kinna, executive vice-president operations and chief operating officer They walked through some of the ways they're adapting traditional nursing home designs to ensure residents and staff can

#### First open houses for Inglewood care centre redevelopment are Oct.

The multi-year project will replace the current 230-bed facility, add another 364 seniors residences that can allow a continuum of care and create 105 staff units





#### Baptist Housing hosts virtual information evening about Inglewood People can submit questions in real time and have them answered by development team members



The virtual event is from 7 to 8 p.m.

The first phase of the 699-unit plan is to build a new seniors care centre before demolishing the old one and starting on the

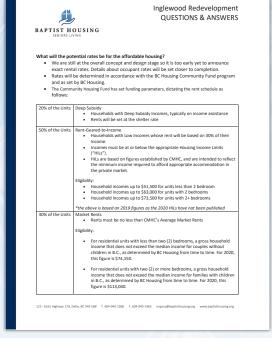
• 50 new private-pay assisted living units • 50 new affordable seniors housing suites

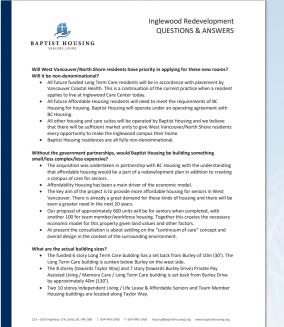
105 staff housing units and

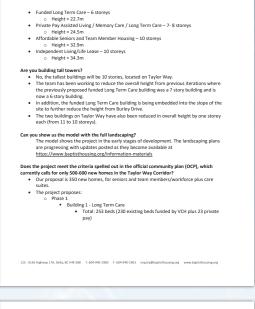
3 to 4:30 p.m. 5:30 to 7 p.m.



#### INGLEWOOD REDEVELOPMENT QUESTIONS AND ANSWERS



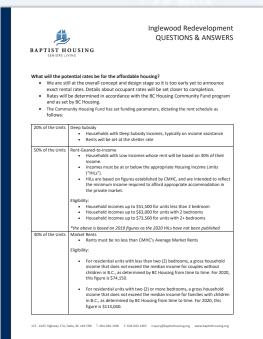


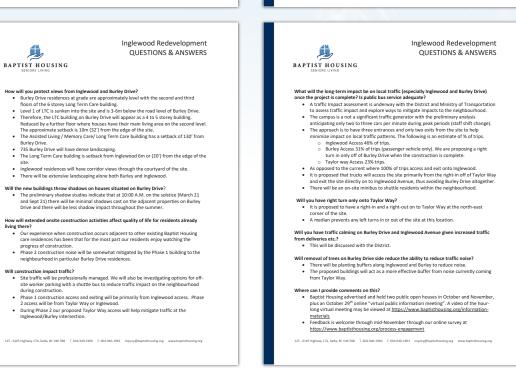


BAPTIST HOUSING

Inglewood Redevelopment

QUESTIONS & ANSWERS







#### **DISPLAY BOARDS - PUBLIC INFORMATION MEETINGS**











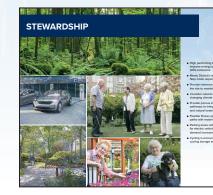


























#### **BAPTIST HOUSING ONLINE SURVEY FEEDBACK**

(Summary of collated comments)

This is yet another development project designed to overlook the existing property owners' interests and zoning. The facility proposed is far too large in size on an already yellow zone street. This has already reduced property values since I have lived here. Like all developers, money is the object, not consideration to 'blend' into a neighbourhood. The Teylor Way/Inglewood entrance to the property is a constant danger zone. Health care is necessary but not at the cost of obliterating tax payers in this residential area. Go small, not greedy: DO NOT strip the land of privacy from trees but landscape appropriately, DO NOT impose EXCESSIVE \$\$ density beyond reason. As a giver of briefs to City Hall in Vancouver in the past, I am a long time observer of these development games...give me what you want and I will give you what you want. Done deal! Please show some respect for this residential neighbourhood before it is too late.

We are concerned that the rather large population of clients and employees, together with visitors and service and supply personel and their vehicles, will have an impact on the entire area.

Taylor way has always traffic jams and this project will make even worse. This location should not be redeveloped.

My mother has lived in the Inglewood Care Center for the past three years. It has been a great experience. I do not oppose the revitalization of the Care Center, however, it is absolutely outrageous that Baptist Housing, a reputable senior living's company, does not even attempt to collaborate with residents currently living on Inglewood to discuss redevelopment plans. I have attempted to reach out to Howard Johnson to discuss some of my concerns, and have not received a response back. 11 story high buildings is far too high to be built directly in a residential neighbourhood. The maximum height should not exceed 6 story both on Inglewood and facing Taylor Way. Ultimately, I have decided to move my mother from the Inglewood Care Center to the Hollyburn Care Center, as I do not think that Baptist Housing cares about their eldery population, or the local residents enough. Absolutely outrageous!

I do not oppose the redevelopment of The Inglewood Care Centre, however, I strongly oppose the large scale rebuild and construction within the plan. Taylor Way and Inglewood are already extremely busy as it is, and having large apartment buildings 11 story is beyond acceptable for the current residents living near Inglewood. 11 story high goes beyond current West Van zoning restrictions, and the fact that the municipality,or Baptist Housing has not directly informed or cooperated with local residents is outrageous.

I think that most neighbours of Inglewood would support the redevelopment/renewal of the facility, but not the expansion into mixed-use housing as it is currently proposed. The current plans for high-density housing (about 1100 people on a five-acre site) abandons the standards that West Van applies to other residential areas. This could be a model "green" development that provides the necessary green space and community amenities that the municipality would require of a commercial developer. Instead, the mature trees will all be cut down; the mixed community use would generate an enormous volume of traffic (that the care centre alone would not); and the livability of the area will be greatly lessened for the community. There are no community amenities proposed, which would be required of a commercial developer. If the whole development was designed alongside Taylor Way, instead of moving into the quiet residential district along Burley Drive, I think a better argument could be made for the addition of mixed-use housing. I would wager that this development would not be approved if it were proposed further west in the municipality. Again, it is not the rebuild of the long-term-care centre that is in question, it is the greatly expanded housing plan whose impact on the neighbourhood needs to be properly, critically, and openly assessed.

Hello Although I will not be directly impacted by this development I do have some major concerns. The traffic along Burley is already very heavy, especially at peak times between 0800-0900 and 1500-1600 hrs With the addition of a potential 1100 people this would make Burley a major throughfare. Waiting to get to the lights at Taylor and Inglewood at 1500 hrs is already a huge challenge now but after the development is complete will be impossible It is being suggested that this area is a prime choice as it is close to shopping but there are not any close alternative routes to walk down to shopping so most would have to venture down Taylor Way which for an elderly person would be a stressful experience and almost impossible to return up the hill We have known a few people who were at Maison and found it too steep a climb to return up the hill Lighting is also an issue when walking in the evening; the sidewalks along Taylor Way and Inglewood and Burley are very close to the road and cars travel very fast along there and if seniors are walking, many with balance issues it would be distressing Burley is often used as a speed way to get from Taylor Way to residence Thank you for your thoughts (Name deleted)



#### **BAPTIST HOUSING ONLINE SURVEY FEEDBACK**

(Summary of collated comments)

There is general support in the area for replacing the long term care beds and even some expansion. The project as outlined goes way beyond this by piggybacking supportive and subsidized housing to the tune of putting 1,100 or so people (according to the open house) on a 5-acre site about 1.2 km. removed from amenities which are down a steep hill. There are no neighbourhood amenities included in the project to begin to compensate for the massive traffic inflows and complete alteration of neighbourhood character. The area is frequently grid-locked with traffic on Taylor Way already. The site is not convenient to recreation and other facilities as promoted. Long-term care beds generate much less traffic than this "Community" as planned. The existing facility is lit up all night with delivery trucks coming in starting at 6AM which is very intrusive on those living nearby. The proposed Phase 1 replacement facility actually does not just replace the existing long term care beds as claimed on a much smaller site, but adds additional beds. That proposal goes far beyond previous concepts which stressed blending in with the residential area. The near complete loss of mature trees on the site is quite disappointing. Those mature trees in the renderings take 40-50 years to get to that height. While I can understand the desire to pack all this extra density on the site to generate more revenue, this proposal is over the top. A truly green project on a reasonable scale that respects the neighbourhood would be supported but this one is quite disturbing in so many aspects.

I'm concerned about the size and density of project which put too much impact on the traffic jam ,air and noise pollution

I strongly oppose the high density among our neighbourhood. I live in (address deleted), your development high density is destroy our privacy and live enjoyment.

I am very concerned about infection spreading in a 699 unit facility and I wonder seriously if such a large facility is what seniors need.

Your proposal is a vast structure that does not fit in with character of the neighbourhood or indeed West Vancouver. It will also add to traffic woes on Taylor Way and access onto Taylor Way., We need smaller facilities. Post COVID families do not want to place their senior loved ones in huge and impersonal homes. I support senior care but not this massive project as proposed.

The size and scale of this proposal is out of sync with both the local area and the LTC needs of Canadians. COVID has highlighted many long-standing vulnerabilities in LTC. These must be addressed and the entire LTC system must be completely altered. One critical change is to cease developing such large facilities. This would be an excellent opportunity to create an Alzheimer's village that is in scale with the surrounding neighbourhood. Not another beached cruise ship. Sadly - this is WV and it is almost certain that anyone who has concerns about this project will be painted as a senior hating NIMBY and subject to abuse. Those of us in the trenches who are living with a friend or relative requiring care are unlikely to have the time or energy to research and advocate for better LTC options and will support almost anything that looks like a life-preserver. The option being proposed for Inglewood is merely a life-preserver filled with lead. Please do better.

This proposal is far too big! It will NOT relieve pressure on our publicly funded care facilities, which are over-burdened. Redevelop with something much smaller and with publicly funded beds only please.

I don't approve of such a massive development. I would like to see something on a much smaller, more intimate scale with public care beds (not more expensive private care).

This project is WAY TOO BIG. Further, it does not provide any additional public care beds. Our community does not need more private care, we need publicly funded beds.

I was living at Shannon Oaks in Vancouver until February 2020. When the virus struck, I moved to live with my son and family in North Vancouver. I loved Baptist Housing and I would be very keen to live in the Inglewood redevelopment which would bring me much closer to my family. I think it is a wonderful plan and I believe no one would see it flourish and meet the needs of the elderly better than Baptist Housing. My son (Name deleted), who recently passed away, was (identifying information deleted) at Grandview Towers for many years and I know of the care and wonderful work they do for the elderly regardless of income. The Inglewood Development is a wonderful concept. I wish them all the success in the world. (Name deleted)

The redevelopment is too big. The new buildings are too high.

Know Baptist Housing well+ pleased to help any way. Can generate support for public process for zoning. Howard has my contact coordinates. Hope it goes well (Name deleted)



#### **BAPTIST HOUSING ONLINE SURVEY FEEDBACK**

(Summary of collated comments)

#### Too much density

Age 62 now. Look forward to the possibility of moving to this facility in the future. Long term neighborhood resident since 1982. Concerned about long long period of heavy construction and impact on neighborhood. Concerned about increase of traffic in long term on neighborhood. Interested in knowing more about long term plan for the entire Taylor Way corridor. I suspect there will be more commercial or institutional development on the corridor in the future but have heard only silence from the municipality to date.

It is REALLY important to me that the buildings be built to the highest standards with respect to environmental "friendliness". That means exceeding the WV codes in building and maintaining the development. Reduce GHG, use wood, instal windows that help control heat and cooling and more. Take this opportunity to be innovative.

Ver needed and checks a lot of boxes with the mixed use (Name deleted)

I think you've nailed it! I approve of all the improvements in design that you have proposed for the new buildings.

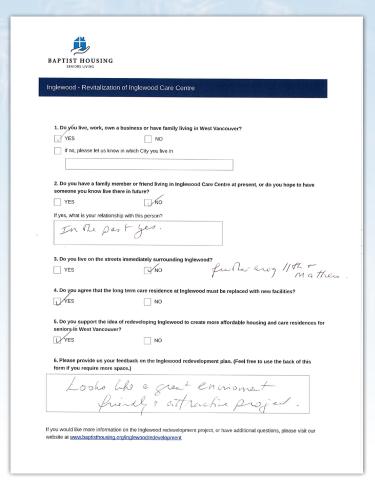


#### WRITTEN FEEDBACK FROM PUBLIC INFORMATION MEETING OPEN HOUSE SESSIONS

ingiewood - Revitaliza	ation of Inglewood Care Centre
1. Do you live, work, o	wn a business or have family living in West Vancouver?
YES	NO
	know in which City you live in
hest	Van
2. Do vou have a famil	y member or friend living in Inglewood Care Centre at present, or do you hope to hav
someone you know liv	re there in future?
YES	₩ NO
If yes, what is your relat	ionship with this person?
3. Do you live on the s	treets immediately surrounding Inglewood?
YES	V NO
4 Do you agree that th	ne long term care residence at Inglewood must be replaced with new facilities?
YES	NO
	_
5. Do you support the seniors in West Vanco	idea of redeveloping Inglewood to create more affordable housing and care residenc
YES	NO
<ol><li>Please provide us y form if you require mo</li></ol>	our feedback on the Inglewood redevelopment plan. (Feel free to use the back of this pre space.)
Glad to h	ear that the intention is to and as close
to NET 7	eer that the intention is to get as close = = = = = = = = = = = = = = = = = = =
an C. S	-1540!

SAPTIST HOUSIN SENIORS LIVING	G
nglewood - Revitaliza	ation of Inglewood Care Centre
1. Do you live, work, o	wn a business or have family living in West Vancouver?
YES	□ NO
If no, please let us	know in which City you live in
2. Do you have a famil	y member or friend living in Inglewood Care Centre at present, or do you hope to have
someone you know liv	e there in future?
YES	No
If yes, what is your relati	onship with this person?
3. Do you live on the s	treets immediately surrounding Inglewood?
YES	NO
4. Do you agree that th	e long term care residence at Inglewood must be replaced with new facilities?
	NO
5. Do you support the i	idea of redeveloping Inglewood to create more affordable housing and care residence: uver?
YES	NO
6. Please provide us yo form if you require mo	our feedback on the Inglewood redevelopment plan. (Feel free to use the back of this re space.)
O CONCER	NEB ABOUT TRAFFIC #'S & SPEED URLEY DRIVE
CONSCE	ERNED ABOUT ONLY ONE T ANT ACCESS ON BUSY/NGLEG

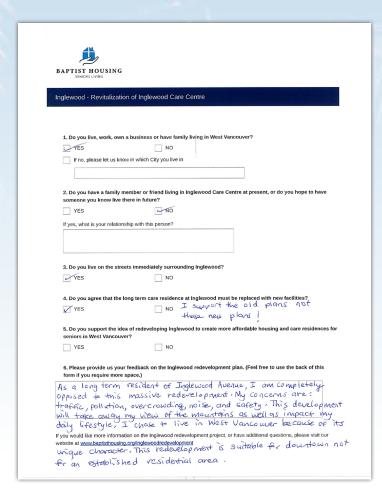
Inglewood - Revitaliz	zation of Inglewood Care Centre
/	own a business or have family living in West Vancouver?
YES	NO s know in which City you live in
II no, prease let us	s know in which city you live in
2. Do you have a fam someone you know li	illy member or friend living in Inglewood Care Centre at present, or do you hope to h
YES	[C] NO
If yes, what is your rela	ationship with this person?
3. Do you live on the	streets immediately surrounding Inglewood?
YES	□ NO
4. Do you agree that t	the law term and the law terms and the law terms at the l
YES	the long term care residence at Inglewood must be replaced with new facilities?
	\
<ol><li>Do you support the seniors in West Vanc</li></ol>	e idea of redeveloping Inglewood to create more affordable housing and care resider couver?
YES	NO
6 Please provide us	your feedback on the Inglewood redevelopment plan. (Feel free to use the back of the
form if you require m	nore space.)
TOO INTIUS	ore space.  Si vie ou weight no root. Too talk o with traffic, noise, answorier out in part those of is opposite in Bulley ed.
activity w	well in just those of us apposite on Bollon
11	

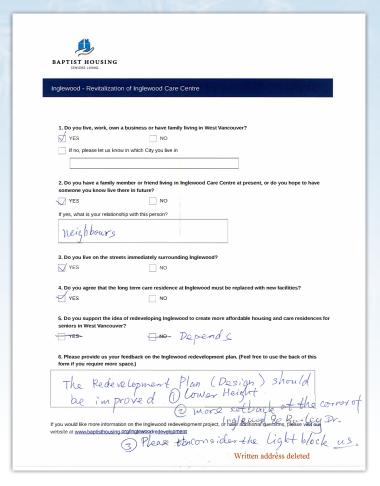


#### WRITTEN FEEDBACK FROM PUBLIC INFORMATION MEETING OPEN HOUSE SESSIONS

BAPTIST HOUSING	
nglewood - Revitalizati	on of Inglewood Care Centre
1. Do you live, work, own	a business or have family living in West Vancouver?
YES	NO
If no, please let us kno	ow in which City you live in
Do you have a family r     someone you know live i	member or friend living in Inglewood Care Centre at present, or do you hope to have
YES	Inere in future?
If yes, what is your relation	ship with this person?
2 Do you live on the stre	ets immediately surrounding Inglewood?
TVES	
LV 123	
4. Do you agree that the	long term care residence at Inglewood must be replaced with new facilities?
YES	NO
Y I think i	t needs a renovation but not to the extent of specific being peroposed a or redeveloping inglewood to create more affordable housing and care residences for
5. Do you support the ide	ea of redeveloping Inglewood to create more affordable housing and care residences for
seniors in West Vancouv	er?
YES	No This project will not benefit any the surrounding neighbours.
6. Please provide us vou	r feedback on the Inglewood redevelopment plan. (Feel free to use the back of this
form if you require more	enace)
I've lined acros	is the street for 30 years and this
project being	proposed is going to disrupt the quiet
leighbournood	street for 30 years and this proposed is going to disrupt the quiet of don't vant this project to happen.  Ou were a resident living across the street and this project to happen?
imagine it y	ou were a remove in a
1 VOU	

igiewoou - Revitalizat	tion of Inglewood Care Centre
1. Do you live, work, ow	vn a business or have family living in West Vancouver?
YES	□ NO
If no, please let us kr	now in which City you live in
2 Do you have a family	member or friend living in Inglewood Care Centre at present, or do you hope to
someone you know live	
YES	NO
If yes, what is your relation	onship with this person?
NOT AT	PRESENT BUT PRESIOUSLY.
YES, GOOD	OPTION FOR FUTURE
3. Do you live on the str	reets immediately surrounding Inglewood?
YES	NO
4. Do you agree that the	e long term care residence at Inglewood must be replaced with new facilities?
YES	□ NO
	dea of redeveloping Inglewood to create more affordable housing and care resid
seniors in West Vancou	INO NO
6. Please provide us you form if you require more	
	4 1 1 1 1/2 2 2 2
GOOD IDE	EA. MUCH NEEDED.
	re space.)





#### REAL-TIME QUESTIONS RECEIVED DURING VIRTUAL PUBLIC INFORMATION MEETING

(Summary of all public questions submitted during interactive webcast)

Will the building look exactly as it does in the model? Will it be more attractive that what we see right now?

Can you tell us exactly the heights and number of floors for each building?

Does such a large high density building belong in this neighbourhood?

Do you have to be baptist to be eligible to live at Inglewood?

Will the people who live there now be guaranteed a spot in the new long-term care building?

How will you make sure the increase in residents doesn't result in a lot more traffic in the neighbourhood?

Why are so many more units of housing being added? What's wrong with the current arrangement?

Why do you want up to 100 employees living on site? Couldn't those homes be rented out to generate more revenue?

Will this become a noisy neighbourhood with this much development? Will there be noise during construction, and then ongoing noise after it's built?

What is being done to make sure the project doesn't have a negative impact on the environment?

Will it be walled in, like a giant fortress in our neighbourhood?

What specifically will be the unit rental rates for all types of care and housing?

Will a transcript of the Q & A be posted on this web page?

Hello, I am the owner of (address deleted).

How to share my drawing or my document in this virtual meeting?

hello

When do you expect the project to be finished?

Why does this project have to be so big?

Question: is the city planner here?

Isn't traffic going to be a big problem for those of us in the neighbourhood--we're a residential neighbourhood and this project is going to add a lot of people and traffic.

Do you have to be a Baptist to live there?

where can show the participants?

This proposal with sketches is deceiving and inaccurate. Also doesn't show the loss of views and natural light for the residential houses along burley drive and Inglewood. These are 24/28 m high buildings.

How will the development deal with added traffic congestion from senior residents, visitors, staff, ambulances, and delivery trucks?

What will be the compensation to residents on Inglewood Avenue and Burley Drive for the pain and suffering caused by this development?

could you show the questions...

What is your justification for the residence on Inglewood having possible decreased property value from this development?

How will you deal with staff and visitor parking?

will west vancouver residents get first crack at the residences?

What will be done to minimize the effect on existing residence on burley Drive an Inglewood Ave?

How can you justify the added noise, traffic, congestion, pollution and over crowding on such a small area of land in a residential neighbourhood?

I love senior living, I love our neighbourhood more, we live here, I love the 2017 plan, why proposal this high rise to our neighbourhood, and how to deal with the safety

can the storey height be reduced as that will block the view of existing residence on burley drive?

how are you different from the for profit seniors homes?

Very much like the overall concept of multiple levels of care on one site, but my two issues are that the towers are too high and the overall project too massive as currently envisioned for the space and location.

Also what do you anticipate will be the approx. price point of the private pay suites?



#### REAL-TIME QUESTIONS RECEIVED DURING VIRTUAL PUBLIC INFORMATION MEETING

(Summary of all public questions submitted during interactive webcast)

what is the process to get this project approved? will our neighbourhood have a say with councilo or is this project a given?

Taylor way is already backed up on a daily basis to the highway. Changing the intersection won't fix anything.

how does this compare to existing seniors homes that we have now?

Can the entrance on burley drive and inglewood be removed to reduce traffic and noise? ie have entrance on taylor way only

You say that the traffic will be confined to Taylor Way, however, two of the main entrances are located on Burley Drive and Inglewood Avenue..?

What will the impact be on residents living on Inglewood/ burley dr across from the development? Years of noise and disruption?

What kind of guarantee is there regarding affordability? What is the actual benefit to locals otherwise?

This is great! Will there be any retail like a cafe for instance on site?

seniors homes across canada didn't fare well during covid--what will you do differently with this project? How will this affect the price of our properties? We are afraid this massive development will devalue our property....

The corner of Burley Dr and Inglewood is also a nightmare. Will there be better visibility for folks driving around the bend? Note the fact that neighbour's there have a double concrete barrier protecting their home.

will the powerpoint shown here be available online?

You have been asked at Council, are you willing to build a smaller project for say 400 units, not 699?

Is there any flexibility in tweaking the numbers/density of the project?

Could you show the loss of views and natural light for the residential houses along burley drive and Inglewood. You are building 24/28 m high buildings.

how many floors will be above the burley drive side?

How will such a development impact local property value? I imagine there has been analysis on this end with respect to similar developments.

how tall will the trees on inglewood ave and burley drive be?

Why not expand the building size to lower the height of bulidngs and have ares like flower garden, solarium, sunset terrace on roof top of say 1 or 2 storeys building?

Is there room to reduce the overall project size if this is what the majority of West Vancouverites would like?

We will all need seniors housing one day, is there a current shortage in the district? and is this expected to worsen as the population ages a whole?

Please answer the question of how our property values on Inglewood Avenue and Burley Drive will be affected by this development!?

Why is there no increase in the 230 existing publicly funded Long Term beds when that is the segment of care needing more capacity than private pay units

There has been a couple in person open houses held. What was the response and turn out at these events?

would you please show the architectural schematic section/ sketch showing the relationship between the proposal and neighborhood?

any plans to expand the development to residence west of burley and south of inglewood?

What level of sustainability are you targeting? Passive House? Leed? How will you reach these targets?

West Van Care home on 27th with publicly funded 75 long term beds is closing shortly. So if Baptist doesn't increase the number of publicly funded LT care, West Van is facing a decline in LT care beds

Can I confirm for the 6 storey building, it will be 5 storeys above burley drive? Will that completely block the view of residence on the west side of burley?

Are my unreviewed questions going to be answered?

Disappointed in the lack of specific answers



#### **EMAIL INQUIRIES RECEIVED**

From: Howard Johnson Sent: September 23, 2020 4:23 PM

To: (SENDER NAME DELETED): Howard Johnson <a href="mailto:shapetisthousing.org">hmiohnson@baptisthousing.org</a>

Subject: RE: Private & Confidential - Inglewood Care

Thank you for your email. We are currently preparing public information materials for our upcoming open houses and look forward to sharing our plans with the community in person and on our website

Michael Flannigan from BC Housing provided answers to several of your questions and provided an additional point of contact at BC Housing. Answers to your remaining questions as they relate to Baptist Housing and the project will be addressed in our public materials to ensure we share the information broadly with the community. As I am sure you can appreciate, communication received regarding this project cannot be held as private or confidential and similarly we are not able to share aspects that we are legally obliged to keep confidential.

That said, we are extremely proud of our proposal and know it will add to seniors housing mix in West Vancouver. As such we are looking forward to sharing as much information as possible in the days and weeks ahead.

With Appreciation & Blessings.

Howard Johnson President & Chief Executive Officer

Baptist Housing

T. 604.940.1960 ext. 108 | F. 604.940.1963 | C. 604.240.6888

E. hmjohnson@baptisthousing.org

Baptist Housing | Enhanced Seniors Living | Since 1964 www.baptisthousing.org

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#### From: (SENDER NAME DELETED)

Sent: September 23, 2020 7:07 AM

Subject: Re: Private & Confidential - Inglewood Care

Howard - I know you are in a rush with this project, so I am just following up on my questions of a week ago as we would like the answers this week

I have some more questions about the number of people in the current facility versus when the

- 1. We would like to know how many people will be living in the new facility versus
- currently. 2. How many visitors will they have
- How many medical, including social workers) support staff?
   How many other support staff (food, laundry, cleaning, repairs) will be required.
- 5. How many delivery trucks, ambulances etc

I understand that Baptist plans 3 information meetings, but we are unclear what will the format of each meeting and which will be the formal Public Consultation meeting

What impact does the Provincial Election have on the project?

The answers to these new questions can come after your first answers

Thank you Howard (SENDER NAME DELETED)

On Wed, Sep 16, 2020 at 4:00 PM Howard Johnson <a href="mailto:hmjohnson@baptisthousing.org">hmjohnson@baptisthousing.org</a> wrote:

Thank you (SENDER NAME DELETED) for your email.

After the Council meeting Monday evening I headed to Kelowna to meet with our front line care workers at our residences in Kelowna. To meet everyone possible I am at our residences at 6 in the morning until into the evening each day. I am returning on the weekend and will connect with you next week.

With Appreciation & Blessings,

#### Howard Johnson President & Chief Executive Officer

T. 604.940.1960 ext. 108 | F. 604.940.1963 | C. 604.240.6888

#### Baptist Housing | Enhanced Seniors Living | Since 1964

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From: (SENDER NAME DELETED) Sent: September 16, 2020 7:16 AM

Mr Johnson - I live in West Van - this project has merit, but the size, height, mass in a residential area is wrong. You are TRIPLING the existing facility and so I have some questions

- What are the full legal names of the partners / owners of Inglewood Care?
- How do you manage your cash flow to ensure you are a Non-Profit?

  What are the details of the purchase price and the financing amount by who?

  What was the source of the Baptist Housing's investment?

- What are the terms of the purchase funding amortization, interest rate and term?
   Please provide a high level 5 year cash flow projection (before construction) with major assumptions

Turning to the construction phases

- Why are you fast tracking this project giving residents almost no time to understand
   How much additional funding will Baptist contribute?
   Will this be equity or debt?

- What is the amount, interest rate, term of the \$400M construction funding provided by

- who?

  5. How much contingency cost is built into the construction budget?

  6. How will cost overruns be handled by who and what cash resources do they have today?

  7. What are the details of the long term permanent takeout financing by who?

  8. Please provide a high level 5 year cash flow projection for Phase 1 and then subsequent Phases with major assumptions

  9. How is the viability of Phase 1 dependent subsequent Phases?

- You mentioned a few times that all excess cash flow/profits and life lease proceeds would be retained in the Inglewood Care organization
   How will Inglewood Care be ring fenced to ensure no assets will be lent or transferred out?

- 3. To what degree will the retention of excess cash flow subsidize the private pay units?

  4. What approx will be the dollar amount or % of the subsidy?

I look forward to this information (SENDER NAME DELETED)

Sent: September 27, 2020 11:10 AM

To: Michael Flanigan <a href="mailto:mflanigan@bchousing.org">mflanigan@bchousing.org</a>; Ho Subject: Re: Private & Confidential - Inglewood Care

Thank you for your reply - Mr Johnson has not provided any answers to any of my questions

I am trying to understand the purchase price metrics and the debt servicing required.

The LTC land was assessed at \$28 million plus 2-3 lots for a total of say \$35 million. Is this

The overall purchase price was approx \$128 million, leaving going concern business value of \$93 million for the 230 units (approx \$404,000 per door) . Is this approx correct?

Baptist invested approx \$14 million of the \$128 million purchase price, so the purchase debt is approx \$114 million - what would be the approx monthly debt service pay

Broadly I understand that MCAP will provide the takeout financing when the project is fully completed. Where does CMHC fit in ? Today, what would the approx interest rate be and is it fixed for 30 years or ?

Turning to Construction that you will be funding, will this be a fixed price construction contract

How much contingency cost is built into the construction budget?

How will cost overruns be handled by who?

Thank you (SENDER NAME DELETED)

On Thu, Sep 17, 2020 at 9:48 AM Michael Flanigan <a href="mailto:smflanigan@bchousing.org">mrote:</a>
Thank you (SENDER NAME DELETED) for your email and inquiry. I am directing your email to the owners of the property and the spokesperson for the development, Mr. Howard Johnson, who will provide a detailed response to your inquiry regarding the construction phases. Baptist Housing is the applicant and is leading the development and tracking all community engagement and is control of the redevelopment timelines.

With regard to your questions about the new owners of Inglewood, it is the Baptist Housing Society, a registered non-profit organization who have a long and successful track record of providing residential care and assisted seniors living across the Province. The purchase price was established by a several independent leading appraisal firms who specialize in valuation of

residential care assets and development property and was approximately \$125 million. The purchase price was made up from the assembly of several properties totalling 5 acres and was funded by equity from Baptist Housing and financing arranged by BC Housing through the Province's Housing Hub program and Community Partnership Initiative (which arranges low cost financing for the non-profit sector across the province). The take-out financing is held by MCAP and the terms of that loan facility are confidential and would require MCAP's prior agreement to disclose the financial terms under thelt mortgage contracts. I can disclose that the amortization period of the loan runs through March 1, 2050.

Going forward, please note that John McEown is the project development manager for B.C. Housing and will be available through the consultation process to address additional questions and issues as they arise. I have included his contact information for your convenient reference.

Thank you for reaching out with these thoughtful questions and for informing yourself as to the merits of this proposal. BC Housing looks forward to supporting the community in making an informed decision on this development application.

Sincerely, Michael Flanigan From: (SENDER NAME DELETED)

Sent: September 17, 2020 8:00 AM
To: Michael Flanigan <mflanigan@bchousing.org>
Subject: Private & Confidential - Inglewood Care

Mr Flanidan - I live in West Van - this project has merit, but I have some questions

- 1. What are the full legal names of the partners / owners of Inglewood Care?
- What are the details of the purchase price and the financing amount by who
  What are the terms of the purchase funding amortization, interest rate and term?
  What program funded the purchase?

- Why are you fast tracking this project giving residents almost no time to understand
   Can you elaborate on the Community Housing Care Program
   How much additional funding will Baptist contribute?
- 4. Will this be equity or debt?
- 5. What is the amount, interest rate, term of the \$400M construction funding provided by
- 6. How much contingency cost is built into the construction budget?
- 7. How will cost overruns be handled by who and what cash resources do they have today?
- 8. What are the details of the long term permanent takeout financing by who?
  9. How is the viability of Phase 1 dependent subsequent Phases?

Ring Fencing

- 1. Mr Johnson mentioned a few times that all excess cash flow/profits and life lease
- proceeds would be retained in the Inglewood Care organization

  How will Inglewood Care be ring fenced to ensure no assets will be lent or
- To what degree will the retention of excess cash flow subsidize the private pay units?

Thank you for your time

(SENDER NAME DELETED)

From: (SENDER NAME DELETED)

Subject: About the Design of Inglewood Building 1(Phase1)
Date: November 5, 2020 at 8:37:51 PM PST

To: andrew.thomson@zgf.com

Good Evening Mr. Thomson.

Thank you for your patient and kind explanation in today information session. I am more concern about:

 the loss of views and natural light for our residential houses along burley drive 2. These are 24/28? m high buildings in front of us. Where is the architectural schematic section like the sketch picture showing the relationship between the proposal and neighborhood 3. How much setback to the intersection(Inglewood & Burley) would be suitable?

strongly recommend the ONNI Evelyne and Amica Senior Living (Keith Rd), which nearby, Again, Thank you so much for your kind work, Best wishes for you and our neighbourhood.

(SENDER NAME DELETED)





#### Inglewood Redevelopment – Public Exhibit Harmony Arts Festival Activation FINAL REPORT

#### **Harmony Arts Festival:**

The Harmony Arts Festival is West Vancouver's premiere Art and Music Festival. The festival is intended to bring the business, and arts & cultural communities together for mutual benefit; build a healthy cultural community through cooperative efforts of volunteers, community organizations and grassroots groups; provide a forum for public education about the arts and the value of arts to the quality of life in West Vancouver; and set a benchmark of excellence in all endeavours of the Festival.

In 2020 the festival was modified due to the COVID-19 pandemic, but still managed to safely accommodate over 85,000 guests. The 2021 festival was one of the first public festivals in British Columbia since the relaxing of public health restrictions and included live music, dining options, a market row, kid's activities and a variety of visual art showcases and installations.

Baptist Housing became a sponsor of the Harmony Arts Festival as an opportunity to build ties with the community, develop a stronger relationship with the District of West Vancouver Senior's Activity Centre and engage with members of West Vancouver's citizens on the redevelopment plans for the Inglewood Care Centre.

#### Dates/Location:

Set-up: July 29 Strike: August 8 & 9

#### Operational Dates & Hours:

Friday, July 30 3:00pm - 9:00pm Saturday, July 31 12:00pm - 9:00pm Sunday, Aug 1 12:00pm - 9:00pm Monday, Aug 2 12:00pm – 9:00pm 3:00pm - 9:00pm Tuesday, Aug 3 3:00pm - 9:00pm Wednesday, Aug 4 Thursday, Aug 5 3:00pm - 9:00pm 3:00pm - 9:00pm Friday, Aug 6 Saturday, Aug 7 12:00pm - 9:00pm Sunday, Aug 8 12:00pm - 9:00pm

#### Location:

The 2021 Harmony Arts Festival took place at Millennium Park and on Argyle St. in West Vancouver. The Inglewood Redevelopment exhibit was set-up at on the west side of Millennium Park near the Silk Purse and was at a good intersection of pedestrian traffic from the sea walk and from Argyle St. The 10x15 Baptist Housing tent was set-up next to a 20x20 tent which housed our event partner, the District of West Vancouver's Seniors' Activity Centre.



#### **Seniors' Activity Centre**

As part of the Harmony Arts Festival Activation, Baptist Housing partnered with the Seniors' Activity Centre (SAC) to showcase the art and artists of West Vancouver's seniors. We called the activation *Creative Insights: A Showcase of Art and Artists by the West Vancouver Senior's Centre.* Art forms showcased included quilting, textiles, wood working, painting, photography, jewelry, and others.

The staff and board of the SAC were very involved in both scheduling their artists and volunteers, showcasing their artwork, and attending the exhibit themselves. Overall feedback from the SAC was very positive with a strong interest in partnering again in future.

#### Marketing:

In addition to sponsorship benefits which promoted Baptist Housing's participation in the Harmony Arts Festival (listed below), BH also placed an advertisement in the North Shore News (Wednesday, July 28). A copy of the ad can be found attached to this report.

#### Sponsor Benefits:

- Logo recognition on festival posters—300 distributed
- Logo recognition on festival postcards—1500 distributed
- Logo recognition on twelve West Van bus shelter ads for one month
- Logo recognition in six local print ads—circulation approximately 57,000
- Logo recognition in WV Community Centre Atrium display ad
- Logo recognition in post event Thank You ad—local publication
- Logo with link on harmonyarts.ca—average 265,000 views
- Logo featured on program/venue page on harmonyarts.ca
- Sponsor mentions via social media channels
- Name recognition on Harmony Arts program map at harmonyarts.ca
- Logo recognition on four 4' x 8' Sponsor Thank-You signs strategically placed onsite

#### Attendance:

Below are the number of direct and indirect contacts, as well as the number of feedback forms that were completed on-site. A total of 54 feedback forms were completed online from July 30 – August 23. Those responses can be found attached to this report.

DATE	Hours	DIRECT	INDIRECT	FEEDBACK FORM SUBMISSIONS	HANDOUT DISTRIBUTED
30-Jul-21	3:00pm-9:00pm	35	65	0	26
31-Jul-21	12:00pm-9:00pm	86	108	11	15
01-Aug-21	12:00pm-9:00pm	165	231	19	25
02-Aug-21	12:00pm-9:00pm	149	239	5	27
03-Aug-21	3:00pm-9:00pm	35	90	0	6
04-Aug-21	3:00pm-9:00pm	57	133	8	5
05-Aug-21	3:00pm-9:00pm	25	82	2	2



06-Aug-21	3:00pm-9:00pm	51	89	1	9
07-Aug-21	12:00pm-9:00pm	104	107	0	6
08-Aug-21	12:00pm-9:00pm	216	230	1	7
TOTAL		923	1374	47	131

<sup>\*</sup>Direct = a person the team spoke to directly; Indirect = a person that saw the exhibit, but didn't speak to a staff member.

#### **Summary of feedback:**

Overall, the activation was positively received by most people that stopped by to learn more. Most people understood the dire need for new seniors' homes and were glad to know that the old building was going to be redeveloped. Almost everyone said that they were very supportive of the new plan and thought that it was very well done and would be a great asset to West Vancouver. There were only a few people that stopped to say they were adamantly opposed to the development.

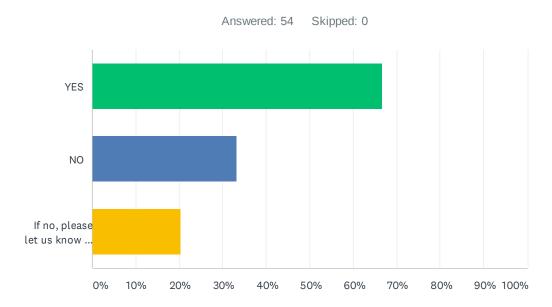
#### Most common questions received:

- 1. How can I get myself or a family member on the waitlist now? (the most common comment received)
- 2. What is the process to get a unit/place?
- 3. What will a unit cost?
- 4. Who will be able to live in the affordable housing building?
- 5. When does construction officially start?
- 6. What are the next steps of the process with the District?
- 7. What is the process for people living in the Centre now? How will they be transitioned?

#### Additional feedback received:

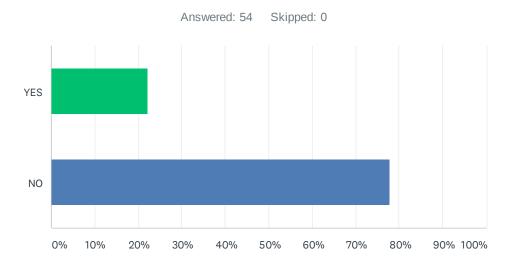
- 1. This is very much needed in the community; we fully support the development.
- 2. Appreciative of the fact that Baptist Housing took the feedback and split up the buildings.
- 3. A woman that currently works at the facility dropped by and explained how excited her and her colleagues are for the new development. She said she was also looking forward to the opportunity to live in the affordable living building as she currently commutes over an hour to get to work each day.
- 4. A couple questions specifically around environmental concerns.
- 5. A couple comments about landscaping and what it will look like exactly.
- 6. A comment from a member of the Har El centre and the impact it could/will have on their parking.
- 7. A lot of comments about the impacts of COVID-19 on seniors living homes.
- 8. Many people didn't know that much about Baptist Housing, so it was a good opportunity to educate people about other Baptist Housing owned facilities around the province.
- 9. There should be more focus on physical activity options (ie a pool and fitness centre). The bike path should also be longer and more accessible. The woman that provided this comment was upset that physical health of the residents wasn't in the current plan.
- 10. One person was very concerned about how it will be built with rising building costs (primary for lumber) and how that will impact the unit costs in the end.

# Q1 Do you live, work, own a business or have family living in West Vancouver?



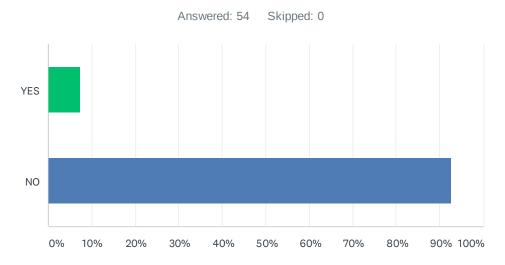
ANSWER CHOICES	RESPONSES	
YES	66.67%	36
NO	33.33%	18
If no, please let us know in which City you live in	20.37%	11
Total Respondents: 54		

# Q2 Do you have a family member or friend living in Inglewood Care Centre at present, or do you hope to have someone you know live there in future?



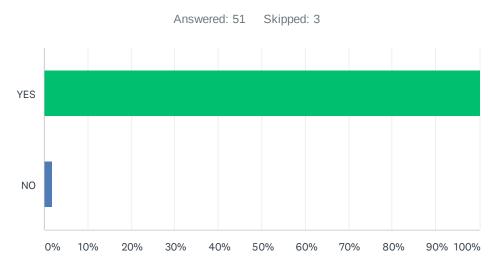
ANSWER CHOICES	RESPONSES	
YES	22.22%	12
NO	77.78%	42
Total Respondents: 54		

#### Q3 Do you live on the streets immediately surrounding Inglewood?



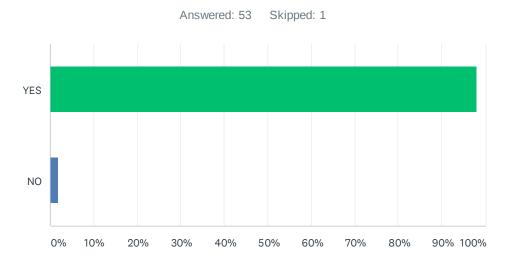
ANSWER CHOICES	RESPONSES	
YES	7.41%	4
NO	92.59%	50
Total Respondents: 54		

# Q4 Do you agree that the long term care residence at Inglewood must be replaced with new facilities?



ANSWER CHOICES	RESPONSES	
YES	100.00%	51
NO	1.96%	1
Total Respondents: 51		

# Q5 Do you support the idea of redeveloping Inglewood to create more affordable housing and care residences for seniors in West Vancouver?



ANSWER CHOICES	RESPONSES	
YES	98.11%	52
NO	1.89%	1
Total Respondents: 53		

# Q6 Please provide us your feedback on the Inglewood redevelopment plan.

Answered: 44 Skipped: 10

										Do you		
										support		
										the idea		
			Dovo							of		
			Do yo									
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busines			or do			streets		e at		and care		
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or have			hope			immediat		Inglewoo		residenc		
family			have			ely		d must		es for		
living in			some			surroundi		be		seniors in		
West			you ki			ng		replaced		West		
Vancou	V		live th	nere		Inglewoo		with new		Vancouv		
er?			in futu	ıre?		d?		facilities?		er?		Please provide us your feedback on the Inglewood redevelopment plan.
YES	NO	) If	no, plea YES	NO	If yes, what is your relati	o YES	NO	YES	NO	YES	NO	Open-Ended Response
												Like 2 smaller building options from the 1 larger building on burley Great idea to have shuttle go to/ from park Royal area
YES			YES		Mother		NO	YES		YES		to help with easy transit for staff or residents
												It is ambitious and I think badly needed to fill needs of this municipality with many seniors living here. I am a senior with a
												lot of health care experience. I live in my own home and have children near by. We all hope we can stay in our own homes
												but there comes a time when this is not good for our health and this facility with multiple levels of care options is an
YES				NO			NO	YES		YES		excellent idea.
												It is ambitious and I think badly needed to fill needs of this municipality with many seniors living here. I am a senior with a
												lot of health care experience. I live in my own home and have children near by. We all hope we can stay in our own homes
												but there comes a time when this is not good for our health and this facility with multiple levels of care options is an
YES				NO			NO	YES		YES		excellent idea.
YES				NO			NO	YES		YES		LTC increased needs are real.
YES				NO			NO	YES		YES		The mid-dasca needs are real.
153	NO											
	NO			NO			NO	YES		YES		
	NO	N	ORTH VAN	NO			NO	YES		YES		It's a fantastic idea We need more housing for everyone.
YES			YES				NO	YES		YES		
YES				NO			NO	YES		YES		Greatly overdue.
	NO	N	ew Westministe	r NO			NO	YES		YES		The needs are so great this seems like a drop in the bucket
YES				NO			NO	YES		YES		I thing is a very good idea for our community and a great way we can support and help our parents or grandparents.
	NO	C	apilano YES				NO	YES		YES		I think it is a very practical, wonderful idea
	140	C			Just know the struggle if			. 20		. 23		Lagree that the redevelopment of Inglewood will create more affordable housing and care residents for seniors anywhere.
V/50					attempting to look for a					V/50		It'll cost more to try and fix it then to do the whole building again. It can create more comfort of a newer building with any
YES				NO	reasonable care center.		NO	YES		YES		catastrophic events that can happen
YES				NO			NO	YES		YES		Sounds like a great idea
	NO		YES				NO	YES		YES		Looks like a good plan!
												I agree we need to redevelop but it doesn't need to be so large. The scale of this project is just too big for the community
YES				NO			NO	YES		YES		and the Taylor Way generally. Thanks
YES			YES			YES		YES		YES		Much Needed for the city of west van!
												The north shore definitely needs this type of development. I'm all for it. I live in North Vancouver but on the border with
	NO	NI.	orth Vancouver	NO			NO	YES		YES		West Van.
	NO	IN	ortii vancouvei	NO			NO	153		TES		
												West Vancouver really needs this because we don't have anything else to rely on. I don't want to move out of my
YES				NO			NO	YES		YES		community as I age.
												As so many of the care facilities in West Vancouver are closing we should be holding on to the remaining facilities and
YES			YES		Husband		NO	YES		YES		encourage them to redevelop.
												With the closure of Capilano care and West Vancouver Care centers, the redevelopment and addition of complex care beds
												is much needed for the community. Please consider the addition of Special care unit beds as those are much needed for the
YES				NO			NO	YES		YES		North shore at rapidly increasing rates
123				.40				. 23		. 23		

				1							
									Do you		
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		'									
		have a							redevelo		
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		or friend					Do you		d to		
		living in					agree		create		
Do you		Inglewo	о				that the		more		
live,		d Care			Do you		long term		affordabl		
work,		Centre a	at		live on		care		е		
own a		present			the		residenc		housing		
business		or do yo			streets		e at		and care		
or have		hope to			immediat		Inglewoo		residenc		
family		have			ely		d must		es for		
living in		someon			surroundi		be		seniors in		
West		you kno			ng		replaced		West		
Vancouv		live ther			Inglewoo		with new		Vancouv		
er?		in future			d?		facilities?		er?		Please provide us your feedback on the Inglewood redevelopment plan.
YES	NO	If no, plea YES	NO	If yes, what is your relation	YES	NO	YES	NO		NO	Open-Ended Response
	NO	North vancouver	NO			NO	YES		YES		Looks really attractive
	NO	North Vanc YES		My mother		NO	YES		YES		Sounds like a good plan the north shore needs more seniors housing
	NO	North van	NO			NO	YES		YES		It looks like a development needed badly.
											Should buy two units across the street on Taylor way to help alleviate the amount on the property, the stories are too high
YES			NO		YES						for the properties facing Inglewood on Burley Drive. The 7 stories is too high.
	NO		NO			NO			YES		Sounds Great
YES			NO			NO	YES		YES		Great looking plan, within lots of options. Exactly what WV needs. Great job!
123			110			110	123		123		Facilities that is open to the surrounding neighborhood where the community interaction is introduced. IE> pool,
											restaurants, corner store. Also modeling the children and seniors interaction model where the children's playground could
YES			NO		YES		YES		YES		be closer to the seniors so that the age difference can be mixed.
	NO	Vancouver	NO			NO	YES		YES		Looks good
YES			NO			NO	YES		YES		Looking at the internal courtyard, I am concerned about the level of sunlight the gardens will get.
YES		YES				NO	YES		YES		
											Noticing the one LTC building has green space shown. Would you add more green space on the other buildings for temp
	NO	North vancouver	NO			NO	YES		YES		control and also utilize rain water within the gardens. Ecological attention.
YES			NO			NO	YES		YES		Looking forward to the community improvements!
											Sounds like a good plan. Many more facilities of this type are needed now. Our government needs to step up the work on
	NO	North vanc YES		My mom		NO	YES		YES		helping our seniors have a better quality of life and not just discard them and put them in Evergreen House type facilities.
	NO	NOITH VAIIC 123	NO	IVIY IIIOIII			ILS		YES		
	NO		NU			NO			YES		I am fully in favour of any upgrading development of long term care.
V.50									1/50		
YES			NO			NO	YES		YES		I am amazed about how many people cannot afford assisted to full care and this is desperately needed in West Vancouver.
YES			NO			NO	YES		YES		
YES			NO			NO	YES		YES		
YES			NO			NO	YES		YES		Save us a spot!
											This would be a great asset to the North Shore community. It will be more than needed so Seniors can stay on the North
	NO		NO			NO	YES		YES		Shore close to family.
	NO		NO			NO	YES		YES		You should add in amenities like a store which has more fresh produce.
YES	-		NO			NO	YES		YES		
YES			NO			NO	YES	NO	YES		
YES			NO			NO	YES	140	11.5	NO	
									VEC	INO	Cond had with marine on with the development
YES			NO			NO	YES		YES		Good luck with moving on with the development.
YES			NO			NO	YES		YES		Good luck with moving on with the development.
YES			NO			NO	YES		YES		
				My mother, so that she							
	NO	North Vanc YES		would be close to us (we		NO	YES		YES		Sounds great! There is a definite need for this. We like the idea of aging-in-place.

									Do you		
									support		
									the idea		
		Do you							of		
		have a							redevelo		
		family							ping		
		member							Inglewoo		
		or friend					Do you		d to		
		living in					agree		create		
Do you		Inglewoo					that the		more		
live,		d Care			Do you		long term		affordabl		
work,		Centre a	t		live on		care		е		
own a		present,			the		residenc		housing		
business		or do you	u		streets		e at		and care		
or have		hope to			immediat		Inglewoo		residenc		
family		have			ely		d must		es for		
living in		someone	е		surroundi		be		seniors in		
West		you know	v		ng		replaced		West		
Vancouv		live there	9		Inglewoo		with new		Vancouv		
er?		in future	?		d?		facilities?		er?		Please provide us your feedback on the Inglewood redevelopment plan.
YES	NO	If no, plea YES	NO	If yes, what is your relation	YES	NO	YES	NO	YES	NO	Open-Ended Response
YES			NO			NO	YES		YES		Agree this is a good idea and am very interested in the rental of independent living and future assisted living.
											Had a family member at Inglewood and was extremely happy, enjoyed the facility and loved happy hour- most important
YES		YES				NO	YES		YES		thing to consider should be food and freshness.
YES		YES		Husband		NO	YES		YES		Long overdue and need a facility to help as one ages and stay in one place.
YES			NO		YES		YES		YES		It looks very promising.
	NO		NO			NO	YES		YES		It looks very well thought out and is a much needed facility for the North Shore with its aging population
											It looks great! I love the integration of green spaces around the building and bicycle access. Please make sure there are lots
YES			NO			NO	YES		YES		of benches and bike locks surrounding the area and maybe this will become a thriving spot in the community.



# West Van Seniors: The Creative Heart of Our Community

We'll see you at this year's Harmony Arts Festival as Inglewood by Baptist Housing presents:

#### **Creative Insights**

A Showcase of Art and Artists by the West Vancouver Seniors' Activity Centre

July 30 – August 8 | Noon - 8:00 pm Millennium Park, West Vancouver Join us in this summer celebration of the arts and learn about Baptist Housing's renewal plans for the Inglewood Care Centre.

We're working to preserve funded long-term care in West Vancouver and offer a wide variety of new, affordable housing options so West Van seniors can stay in the hometown they love.



