

WEST VANCOUVER SENIORS' ACTIVITY CENTRE ADVISORY BOARD BYLAWS



A Community of Lifelong Learning and Active Living

Amended: January 2026

Our Foundations

The West Vancouver Seniors' Activity Centre (the SAC), established and operated by the District of West Vancouver (the District), opened in 1981. The Mayor and Council are committed to the SAC. The SAC is a volunteer-driven, membership-based organization welcoming and inclusive of all people aged 55+. The SAC is managed by District staff working closely with volunteers and the Advisory Board (the Board).

SAC Advisory Board

The SAC Advisory Board has been given the responsibility and authority by the Mayor and Council to advise and advocate on matters related to older adults in the West Vancouver community. To achieve this, the Board will work closely with the SAC staff.

VISION STATEMENT

A community of lifelong learning and active living.

MISSION STATEMENT

The Mission of the Centre is to provide a safe, welcoming place that promotes the well-being of persons aged 55+ through participating in recreational activities, socializing, volunteering, and by providing services to help older adults age in place.

Activities of the SAC can be summarized under the following categories:

- **Recreation:** programming focused on the 55+ community.
- **Socialization:** providing opportunities for social interactions.
- **Volunteers:** giving volunteers opportunities to contribute to the operation of programs and activities of the SAC, providing services to the community, and participating on the Board and its committees.
- **Community Service:** Assisting and supporting members of the 55+ community.

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BYLAWS

MEMBERSHIP

- 55+ years of age OR a partner of a member.
- Yearly membership fee.
- Exceptions to the age restriction may be made in special circumstances with the approval of the Seniors' Services Manager.

MEETING OF MEMBERS

Annual General Meeting

- The Annual General Meeting (AGM) will be organized in cooperation with SAC staff and will be convened on during the month of March.
- The outgoing Chair of the Board will conduct the AGM.
- Notices for the AGM will be documented in The Scene Magazine, posted on the District website, and by posters placed throughout the SAC.
- Such notification will be posted no less than two (2) weeks in advance of the meeting.
- The quorum for the AGM is ten (10) members at large, plus a majority of the members of the Board.

Special General Meeting

- A Special General Meeting may be held when the need arises.
- A Special General Meeting can deliberate and decide only those issues for which the meeting has been called.
- A Special General Meeting may be called by the Board or on the petition of one-third (1/3) of the membership of the SAC.
- A Special General Meeting shall be convened by providing notice to members of the SAC at least fourteen (14) days prior to the date of the meeting by regular mail or by electronic mail.
- A quorum for a Special General Meeting shall be 50 members at large plus a majority of the members of the Board as of the date of the meeting.

BYLAW AMENDMENTS

The Board Executive will recommend amendments to Bylaws when and where necessary. The amended Bylaws will be discussed by the Board and will require two-thirds (2/3) of the votes cast by the Board in favour of the amendments to be carried. The membership will be informed of the changes.

SAC ADVISORY BOARD

RESPONSIBILITIES

- To provide advice and recommendations to District staff regarding the successful operation of the SAC.
- To advocate for older adults in the community to the West Vancouver District Council.
- To advise on how funds should be directed from donations and bequests received.
- To review the annual budget and financial reports of the SAC, and to make recommendations to staff.
- To collaborate with staff in working with all levels of government, the relevant non-profit and private sectors to enable aging in place

MEMBERSHIP

The Advisory Board consists of:

- A minimum of six (6) up to a maximum of twelve (12) voting members and four (4) non-voting members.
- Members of the Board must be members of the SAC. Members are appointed by vote of the current Board as per the appointments process (see Appendix C).
- Four (4) non-voting staff members; the Seniors' Services Manager, a Recording Clerk, the Recreation Services Supervisor, and a member of District Council.
- Appointed Board positions include the Chair, Vice-Chair, Past Chair and Finance Representative. Responsibilities of these roles are detailed in Appendix C.
- The Vice Chair will be elected by and from the Board and will assume the role of Chair when the position of Chair is vacated. Nominations from Board members for the Vice Chair position will take place in November. If there is only one nomination, the Vice Chair will be appointed immediately at the November Board meeting. If a vote is required, it will take place at the January Board meeting.
- Each Board member should sit on a minimum of one (1) standing committee.

TERM OF OFFICE

- The Chair of the Board will normally serve for one (1) year; however, this can be extended by one year based on a vote by the Board.
- The outgoing Chair of the Board may serve one (1) year as past chair. In the event the Chair of the Board does not want to serve as a past Chair, the position will remain vacant.
- Board Members will commit to serve one (1) three-year term commencing at the close of the AGM when their appointment is confirmed. Where possible, approximately one-third (1/3) of the Board members will be appointed each year.
- If the need arises, an existing Board member's term of office may be extended for one (1) year subject to the approval of the Board.
- Should Board members vacate their office prior to their completed term for any reason, the Board may, at its discretion, fill by appointment, the unexpired portion of their term with another qualified SAC member.
- All appointed members of the Board may serve up to a maximum of two (2) consecutive terms. Board members wanting to serve a second consecutive term must reapply as per first time candidates. Board members leaving the Board must be absent from the Board for a minimum of two (2) years prior to reapplying.

BOARD MEETINGS

- The Board shall hold meetings from March to February. In the absence of the Chair, the Vice Chair will preside, or in their absence, the past Chair.
- A quorum for all Board meetings will consist of a majority of the Board members plus one (1) of the voting members of the Board.
- Points of procedure will be decided and determined in accordance with Robert's Rules of Order.
- A Recording Clerk will take minutes of the Board meetings, and they will be posted at the SAC.
- A Board meeting may be cancelled at the discretion of the Chair or the Vice Chair. All Board members and staff will be notified of the cancellation. If the meeting is cancelled for want of a quorum, the Board shall either re-schedule the meeting when a quorum can be present, or wait until the next regular meeting, whichever date is sooner.

REMOVAL OF BOARD MEMBERS

Board Members can be removed from the Board for reasons which include:

- Failure to attend Board meetings for more than three (3) consecutive meetings without just cause.
- Failing health.
- Inability to fulfill Board responsibilities.
- Conduct or behaviour which inhibits the work of the Board.
- Conviction of an indictable offence.

Removal Procedures

- Board Members who are in jeopardy of removal will be advised by the Board Chair in writing that their status on the Board is under review. They will be requested to communicate their intentions to dispute the removal to the Chair within two (2) weeks. Failing to comply within the time limit without acceptable explanations will result in removal.
- Upon receipt of a reply requesting a continuance of service as a Board Member the Executive Committee will convene a special meeting, inviting the candidate to present reasons for continuance. The Committee will evaluate the merits of the candidate's representations and provide recommendations to the Board, where it will be resolved by secret ballot, requiring a majority of the Board members in favour of said Board member's dismissal.

BOARD COMMITTEES

Board committees are as follows:

- An executive committee.
- Six (6) standing committees: Appointments, Member Services, Fundraising, Program, Outreach and Volunteer Services.
- Ad Hoc committees as needed.

EXECUTIVE COMMITTEE

The Board Chair is the Chair of the Executive Committee and will call regular meetings. The Executive Committee shall consist of no fewer than three (3) voting members and non-voting members as follows:

- The Chair of the Board,
- The Vice Chair of the Board,
- The Past Chair of the Board,
- The Seniors' Services Manager (non-voting),

Responsibilities

- Maintain an awareness of SAC operations and issues
- Work collaboratively with the Seniors' Services Manager to identify needs, challenges and other topics related to the SAC
- Collaborate with staff regarding annual work plans
- Review Board Bylaws annually
- Develop monthly Board meeting Agenda
- Report to the Board as required

STANDING COMMITTEES

The Standing Committees are:

- Appointments
- Member Services
- Fundraising
- Outreach
- Programs
- Volunteer Services

Selection of Chairs of Standing Committees

- Immediately following the annual AGM, the Executive Committee and the Seniors' Services Manager (non-voting) or designate will appoint Board members as the Chairs for each standing Committee, as well as the Financial Representative.
- The appointments of Committee Chairs will be based on their experience and members' preferences for any committee assignment preferences.
- Appointments of Committee Chairs will be announced at the first Board meeting following the AGM.

Responsibilities of all Committee Chairs

- To bring forward to the Board issues that arise at committee meetings that require decisions and actions by the Board and to disperse pertinent board decisions to committees
- Inform the Board about any relevant recommendations the committee has made to staff.
- Ensure the effective functioning of their committees.
- Meet with staff as needed in order to set meeting agendas and discuss any matters arising.

Appointment of Committee Members

- New committee members can be recommended to the Chair by any current committee member.
- The final appointment of a new member is made by the Committee Chair and Board Chair in consultation with the Seniors' Services Manager.
- All Committee members will be members of the SAC prior to the first meeting
- Committee terms will follow the same as Advisory Board member terms

Common Procedures

- Chairs of the Standing Committees must be Board members.
- Committee members will be selected by the Board Chair and the Committee Chair from the SAC membership.
- The committees to follow the board terms lengths
- Committees will meet monthly (aside from July, August, and December), and minutes will be taken and provided to the Board.
- A quorum will consist of a majority of the committee members on the committee.
- If a meeting is cancelled for want of a quorum, the committee shall re-schedule the meeting when a quorum can be present, or wait until the next regular meeting, whichever date is sooner.
- Points of procedure will be decided and determined in accordance with Robert's Rules of Order.

APPOINTMENTS COMMITTEE

The Vice Chair of the Board will be appointed Chair of the Appointments Committee. The Committee will consist of the following:

- Board Chair;
- Vice Chair
- The incumbent Board Vice Chair;
- Seniors' Services Manager (non-voting).

Responsibilities

- Organize and conduct the Board member recruitment and appointment process.
- Provide regular status reports to the Board.
- Publicize appointments to SAC members.
- Implement Board orientation sessions for newly appointed Board members.
- Appoint the Finance Representative.

MEMBER SERVICES

The Committee will consist of no fewer than three (3) voting members and staff and guests as needed.

- Chair,
- Additional board member, minimum one
- Additional members appointed from the Board or solicited from SAC membership as required,
- Staff representatives as needed (non-voting).
- Removal of committee members – failure to attend three consecutive meetings without just cause

Responsibilities

Collaborate with staff for the development, growth, and retention of SAC members.

- Implement initiatives to keep current members engaged
- Collaborate with staff on social events, networking opportunities, and personal development programs to bring value to the membership
- Organize and lead monthly orientation sessions to familiarize new members to the Centre
- Actively promote events, programs, and services for SAC members.

FUNDRAISING COMMITTEE

The Fundraising Committee will consist of no fewer than three (3) voting members and staff and guests as needed

- Chair,
- Additional board member, minimum one
- One (1) member from SACs on 21st,
- Additional member(s) appointed from the Board or solicited from SAC membership as required,
- Staff representatives as needed (non-voting).

Responsibilities

- In Collaboration with staff, function as a fundraising arm of the SAC; liaise with any future Capital Campaign
- Provide leadership in creating and implementing gold standard fundraising systems to facilitate sustainable growth
- Steward a procedure to recognize and celebrate corporate and community donors in order to build relationships Develop plans and programs to enhance SAC endowments.
- Pursue, along with staff, as appropriate, all sources of potential revenue available for the SAC.
- Enlist and recruit the members' participation in fundraising activities of the SAC.
- Liaise with the West Vancouver Foundation, meeting at least annually to discuss ongoing activities.
- Present regular reports regular reports on SACs on 21st fundraising activities to the Board.
- Develop an annual work plan.

PROGRAM COMMITTEE

The Program Committee shall consist of no fewer than three (3) voting members staff and guests as needed.

- Chair,
- Additional board member, minimum one
- Additional member(s) appointed from the Board or solicited from SAC membership as required,
- Staff representatives as needed (non-voting).

Responsibilities

- Collaborate with staff regarding potential new programs and services including the New Idea Program card
- Review programs in other senior centres and suggest program ideas to staff.
- Communicate with other seniors' centres as to the quality and impact of their programs
- Identify and recommend programs that educate, inspire and support members in their daily lives Be informed by staff about changes to programs (e.g., fee increases, the roster of current programs, programs added or dropped), liaise with Member Services Committee to promote programs where needed.
- Review with staff yearly program statistics each January and the annual SAC Situational Analysis, including program financial results.
- Identify and recommend research-based community resources and opportunities that enhance and promote healthy aging across multidisciplinary areas
- Recommend funding for special or start-up programs.
- Collaborate with staff on periodic program surveys and evaluation
- Develop an annual work plan.

VOLUNTEER COMMITTEE

The Volunteer Committee will consist of no fewer than three (3) voting members and staff and guests as needed.

- Chair,
- Additional board member, minimum one
- Additional member(s) appointed from the Board or solicited from SAC membership as required,
- Staff representatives as needed (non-voting)

Responsibilities

- Collaborate with the Volunteer and Assistant Volunteer Program Coordinator.
- Provide advice and support for volunteer recruitment, retention, scheduling, training, and leadership.
- Provide advice and support on volunteer recognition and awards events.
- Develop an annual work plan.

OUTREACH COMMITTEE

The Outreach Committee will consist of no fewer than three (3) voting members and staff and guests as needed.

- Chair,
- Additional board member, minimum one
- Staff representatives: including the Senior's Community Outreach Program Coordinator, the Seniors' Services Manager, the Recreation Supervisor, and others as needed.

Responsibilities

- Advocate for programs dedicated to vulnerable older adults.
- Create Community Partnerships & share knowledge of resources among partners.
- Advocate locally, provincially, and federally for appropriate services for older adults in the community.
- Facilitate and advocate for aging in place
- Receive and review monthly reports from the District Outreach worker, to maintain awareness of the strengths and weaknesses of existing programs.
- Develop an annual workplan.

AD HOC COMMITTEES

Ad hoc Committees will be constituted from time to time as needed and will consist of:

- A Chair, appointed by Committee members,
- Other members as required.
- Staff members as required.
- A Recording Clerk as required.

Committees will meet at the discretion of the Chair, and will report to the Board, providing minutes where necessary. Ad Hoc Committees will be provided with required assistance.

APPENDICES

APPENDIX A

TRUST ACCOUNT AND CLUB OPERATIONAL PROCEDURES POLICY

(Amended: February 2026)

Preamble

All SAC clubs, groups, associations, and regular activities, which in the course of their operations generate revenue, may establish a trust account to be held by the municipality into which all funds will be deposited. Such accounts shall be operated in accordance with the guidelines as stated below. Trust Accounts were created to allow clubs, or groups of members within the SAC with a common activity interest to: fundraise for the group; fundraise for an activity taking place at the SAC or an offsite program organized by the SAC; and fundraise for the general enhancement of the SAC. The Trust Accounts are a vehicle by which a club can deposit fundraised money, receive interest, and provide tax donation receipts where appropriate. Without the written approval of the club, the Municipality may not expend or release any money from these accounts. The Club may expend or release money from this account in accordance with the guidelines set out herein.

Policies for Club Operational Procedures:

1. Any group of members of the SAC with a common interest, which is compatible with the Bylaws of the SAC, may apply to the Board in writing setting out objectives and requesting permission to operate within the SAC as a club. Clubs are expected to fundraise for their general purchase of supplies for their club activity needs. Once approval to operate as a club is given, a Trust Account may be created for the club to use.
2. Each group must elect a chairperson, secretary, and treasurer (formal) or appoint a signature (informal) to sign expenditures to release funds from Trust Accounts. They may hold club meetings as they determine necessary. Copies of the minutes of these meetings shall be forwarded to the Board and the Seniors' Services Manager.
3. In the case of a group or club which does not wish to have a formal structure, those groups/clubs shall hold a yearly meeting of all members to review the financial statement and discuss club activity over the previous year and to plan activities for the next year.
4. The SAC will provide a minute taker to record the meeting. As the clubs will be enjoying the use of the SAC and its administration a portion of any money raised by the group should be donated to the SAC each year, if possible. If a donation is not made an explanation must be given (e.g. the club is saving up for a major purchase). If a club requires equipment, supplies, or services beyond their ability to fund, then they may apply to the Board for funding.
5. The Board and the Seniors' Services Manager must approve major fundraising projects or initiatives.

Policies for Trust Accounts:

1. A club may request the establishment of a Trust Account for the purpose of holding fundraised monies. The Board may limit the number of Trust Accounts and will ensure that all Trust Accounts are set up with the purpose of fundraising for their own activities or the SAC.
2. Fundraised monies will be deposited to their trust account which will be administered by the District of West Vancouver in an interest-bearing account and to which the group will receive quarterly statements.
3. Any expenditure must be submitted to the Finance Representative who will then forward their recommendation to the Board and the Seniors' Services Manager.
 - a. Where a club is proposing an expenditure that includes the purchase of any mechanical, electrical, or other equipment or supplies that could impact the safe and orderly operation of the SAC, approval must be obtained from the Seniors' Services Manager or his/her designate.
4. If a group ceases to operate, the remaining funds will be returned to the General Trust, and the Board will designate its allocation. Equipment and supplies of the club remain the property of the SAC.

APPENDIX B

SERVING ON THE SAC ADVISORY BOARD

General Information for Applicants

- Anyone who has been a current member of the SAC or has been an active volunteer in the SAC excluding staff members, is eligible for appointment with the Board. Exceptions can be made at the discretion of the Appointments Committee.
- There is no West Vancouver residency requirement.
- The appointment process is usually conducted as follows each year.
 - Advisory Board members are appointed to serve a three-year term and may reapply to remain on the Board for one (1) additional three-year term.
 - Once a Board member leaves the Board, an interval of two (2) years must pass before this member is eligible for an additional Board appointment.
 - The terms of members are staggered to ensure continuity on the Board.
 - Candidates are normally identified by January 31st and the Appointments Committee interviews applicants during the month of February.
 - Suitable candidates are recommended to the Board for approval at the February Board meeting. Appointments commence immediately after the AGM in March.
- Prior to the new Board member announcement, the Appointments Committee Chair will notify applicants regarding the decision about their applications.
 - Notification to successful candidates and a general announcement of new members will be made after approval by the Board.
 - Successful candidates will be introduced at the AGM.
 - Should a vacancy arise during the year, and the Board determines it must be filled, an appointment may be made at that time.
 - There is no requirement for all Board positions to be filled.
- Board members are expected to attend SAC events and volunteer where needed.
- New Board members will have an orientation and a six-month debrief with the Board Chair or designate.
- All Board members are to assist with soliciting new members.
- New Board members may have a mentor from the Board if they wish.

Application

Name of Applicant _____

Phone Number(s) _____

Email Address _____

Number of years you have been a member of the SAC: _____

1. Why are you interested in joining the Board?

2. What do you believe you can contribute to the SAC by joining the Board?

3. Describe the skills and/or experience you will bring to the Board.

4. Have you volunteered at the SAC? If so, briefly describe those volunteer activities.

5. What programs and/or activities have you participated in at the SAC?

6. Any other pertinent information you wish to bring to our attention.

Signature: _____

Date: _____

Signatures of two current members of the Seniors' Activity Centre

Name: _____ **Signature:** _____

Name: _____ **Signature:** _____

APPENDIX C

SAC ADVISORY BOARD POSITION RESPONSIBILITIES

BOARD CHAIR

- Chair Board meetings
- Attend committee meetings as required.
- Meet with all new Board members at the six-month mark.
- Provide SAC Report to Mayor & Council yearly.
- Answer member questions that come in via email.
- Call Executive meetings.
- Meet with Standing Committee Chairs quarterly.
- Meet regularly with the Seniors' Services Manager and Recreation Services Supervisor for the SAC.
- Attend new Board candidate interviews.
- Chair the AGM.
- Follow appointments guidelines.
- Provide assistance to the Vice Chair.
- Attend major SAC events.
- Represent the SAC at community events.
- Sign letters of appreciation.
- Assist with Bylaw revisions as required.

VICE CHAIR

- Chair Appointments Committee.
- Serve as Board Chair when Chair is not available.
- Attend committee meetings as required.
- Participate as a member of the Executive Committee.
- Oversee nominations and reappointment process for Board Members.
- Assist Board Chair as required.
- Attend major SAC events.
- Represent the SAC at community events.
- Assist with Bylaw revisions as required.

PAST CHAIR

- Provide support to current Board Chair.
- Participate as a member of the Executive Committee.
- Attend major SAC events.

FINANCE REPRESENTATIVE

- Work with and support the Fundraising Committee.
- Be advised by staff on the budgetary process
- Advise and implement the fundraising policies of the Board in conjunction with the Fundraising Committee. This could include input on applications for grants, subsidies, and other forms of assistance.
- Receive reports on Trust Accounts and advise on requested spending of these accounts.
- Receive and provide advice on Capital requests by staff.

APPOINTMENTS COMMITTEE – GENERAL TIMELINES

September

- Request the Membership/Communications Committee to put a notice in The Scene regarding Board vacancies.

October

- Set up advertising of Board vacancies, e.g. e-blast to members, posters for SAC.

January

- January 1st: deadline for Board members to apply for a second term.
- January 31st: deadline for new applicants.

February

- Contact and interview applicants.
- Forward Bylaws to applicants via email.
- Schedule interviews and book rooms for interviews and committee debriefing.
- Forward names of recommended candidates to the Board Chair.
- Inform candidates in writing of their application outcome after Board approval.
- Revise the candidate information documents (see appendix B) as needed.

March

- Appoint new members to the Board during the AGM.
- Post a general announcement of the Board and new members.

Board Re-appointments

- Board members whose first term is due to expire and who want to serve a second term need to submit an application **no later than January 1st**.

New Board Candidates

- The Appointments Committee may invite eligible members of the SAC to apply for membership on the board.

Off-Cycle Appointments

- At any time, the Board may, by majority vote, determine that additional board members are required. In such cases, the board may authorize the Appointments Committee to initiate recruitment of suitable candidates, and the Board may approve the appointment of recommended candidates at any time.

APPENDIX D

DISTRICT CODE OF CONDUCT

Note: This is the District of West Vancouver's Code of Conduct. This document is also available in Farsi, Korean, and Simplified Chinese.

WEST VANCOUVER COMMUNITY SERVICES

CODE OF CONDUCT

Our goal is to provide a safe and friendly environment for everyone in our facilities: participants, staff, and volunteers.

Everyone at our facilities has the right to:

- be treated with respect, courtesy, fairness and equality;
- feel safe in an accessible and welcoming environment;
- be free from harassment, discrimination and physical or verbal abuse.

Everyone at our facilities has a role to:

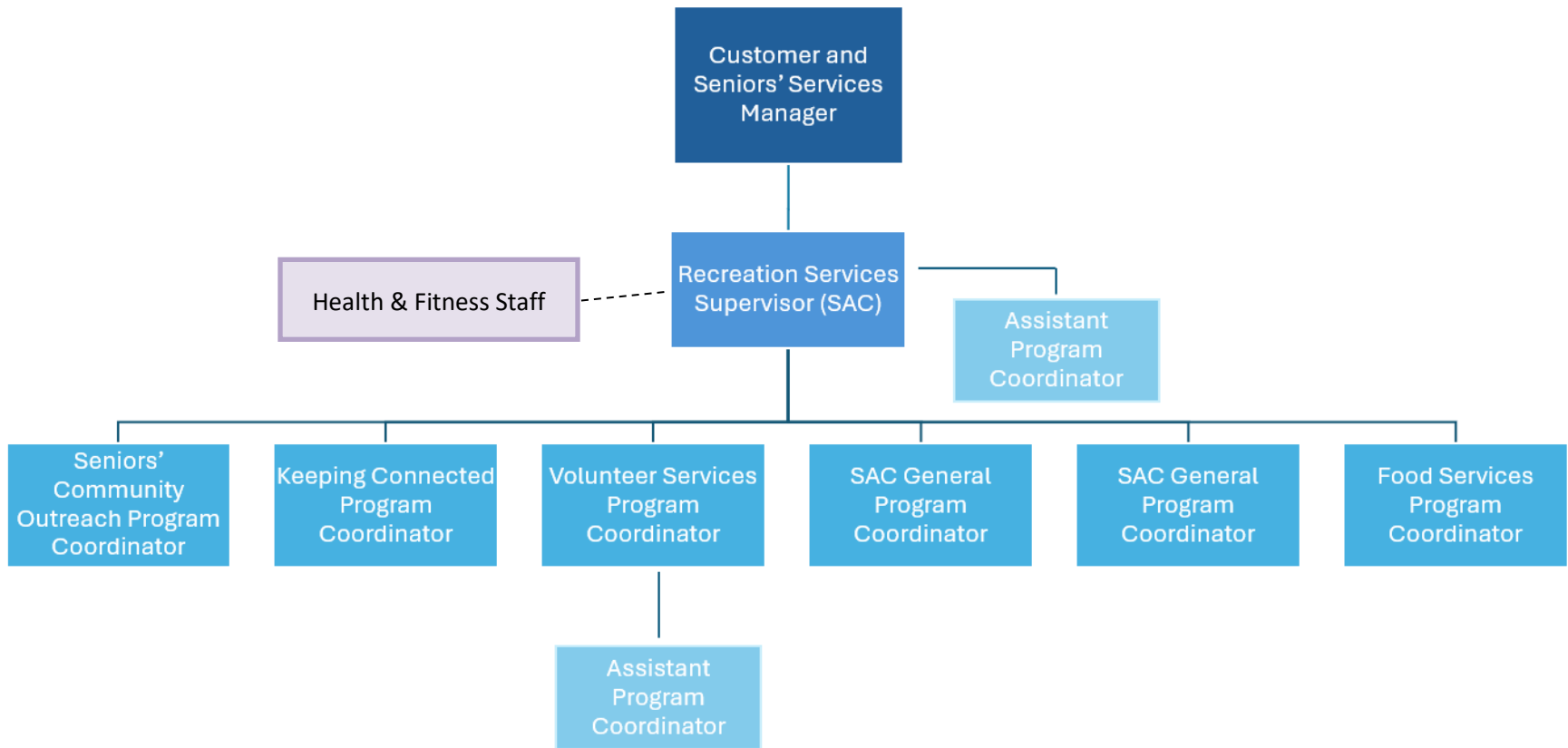
- treat each other with respect, courtesy, fairness and equality;
- respect everyone regardless of diversity or ability;
- use the facility and equipment in a safe and respectful way;
- follow District health and safety guidelines and procedures.

If you have any questions or concerns, please do not hesitate to speak to a staff member.

BYLAW NO. 4999, 2018 (AS AMENDED)

west vancouver

APPENDIX E
STAFF ORGANIZATION CHART



APPENDIX F

SAC ADVISORY BOARD & COMMITTEE CHART

